Appendix A

	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
	£	£	£	£	£	£	%
Chief Executive	185,953	185,953	148,347	0	2,200	(35,406)	(19.04%)
Strategic Director (Resources)	75,339	75,339	(83,592)	12,691	130,309	(15,931)	(19.04%)
Head of Human Resources	1,054,272	1,054,272	1,018,231	12,091	26,211	(13,931) (9,830)	(0.93%)
Head of Finance	448.897	448.897	399.051	0	123.981	(9,030) 74.135	16.51%
Head of Environmental Services	2,217,068	2,217,068	2,010,611	<u> </u>	77,682	(128,775)	(5.81%)
Head of Corporate Development	440,514	440,514	391,839	Ŭ 0	(13,193)	(61,868)	(14.04%)
Head of Community Services	3,196,515	3.196.515	2.913.535	0	274,829	(8,151)	(0.25%)
Head of Planning	391,714	391,714	444,168	0	68,544	120,998	30.89%
Net Position before Interest:	8,010,272	8,010,272	7,242,190	12,691	690,563	(64,828)	(0.81%)
Interest on Investment of Cash Balances External Interest Payable	<mark>(736,909)</mark> 169,600	<mark>(736,909)</mark> 84,800	<u>(821,441)</u> 84,800	0	0	<u>(84,532)</u> 0	
Net Position including Interest:	7,442,963	7,358,163	6,505,549	12,691	690,563	(149,360)	(0.81%)
Unutilised Provisions to be credited back to Services	5					(164,000)	
Net Position after Provisions:						(313,360)	
Transfers to Risk and Recession Reserve							
Replenish monies required to close the 2012/13 bud						113,821	
Interest transferred to offset potential shortfalls in fut	ure interest rec	eipts				84,532	
Overall Increase to the General Fund:						(115,007)	

CHIEF EXECUTIVE

FINANCIAL PERFORMANCE - SUMMARY BY HEAD OF SERVICE - AS AT 31 MARCH 2012

Cost Centre	Service Details	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date		Bud/Exp to date
		£	£	£		£	£	%
1821	Civic Functions	6,200	6,200	4,687	0	2,200	687	11.08%
1822	Registration of Electors	76,200	76,200	73,402	0	0	(2,798)	(3.67%)
1824	Election Expenses	103,553	103,553	70,258	0	0	(33,295)	(32.15%)
	Totals:	185,953	185,953	148,347	0	2,200	(35,406)	(19.04%)

Account Type	Subjective Level	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
0*	Employees Expenses	96,731	96,731	77,563	0	0	(19,168)	(19.82%)
1*	Premises-related Expenses	2,150	2,150	1,084	0	0	(1,066)	(49.58%)
2*	Supplies and Services	85,945	85,945	70,730	0	2,200	(13,015)	(15.14%)
3*	Transport-related Expenses	2,467	2,467	2,230	0	0	(237)	(9.61%)
9*	Income	(1,340)	(1,340)	(3,260)	0	0	(1,920)	143.28%
	Totals:	185,953	185,953	148,347	0	2,200	(35,406)	(19.04%)

STRATEGIC DIRECTOR (RESOURCES)

Cost Centre	Service Details	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
1801	Office Accommodation	296,966	296,966	269,892	0	4,436	(22,638)	(7.62%)
1809	Construction & Property Services	250,688	250,688	232,196	0	0	(18,492)	(7.38%)
1813	Corporate Management	741,396	741,396	633,824	100,000	(17,527)	(25,099)	(3.39%)
1828	National Non Domestic Rates	(82,240)	(82,240)	3,743	(87,309)	0	(1,326)	1.61%
1829	Council Tax Administration	4,440	4,440	6,222	0	0	1,782	40.14%
1830	Health & Safety	11,075	11,075	8,009	0	0	(3,066)	(27.68%)
1831	Emergency Planning	24,143	24,143	19,579	0	0	(4,564)	(18.90%)
1839	NNDR Relief	30,410	30,410	44,932	0	0	14,522	47.75%
1843	Revenues Partnership Operating	866,578	866,578	771,607	0	58,618	(36,353)	(4.20%)
1848	Project Support	0	0	9,353	0	0	9,353	
2122	Lady Wolverton Playingfields	(8,659)	(8,659)	(9,956)	0	0	(1,297)	14.98%
2200	Industrial Sites	(83,625)	(83,625)	(79,808)	0	0	3,817	(4.56%)
2201	Business Units	(547,347)	(547,347)	(489,645)	0	0	57,702	(10.54%)
2202	Harvey Adam Enterprise Centre	(159)	(159)	6,487	0	0	6,646	(4179.87%)
2204	Town Centres	(559,966)	(559,966)	(516,592)	0	0	43,374	(7.75%)
2208	Shops	(293,350)	(293,350)	(291,207)	0	0	2,143	(0.73%)
2210	Car Parks	(120,324)	(120,324)	(240,129)	0	84,782	(35,023)	29.11%
2211	Pocket Car Parks	(11,380)	(11,380)	(10,826)	0	0	554	(4.87%)
2223	Palace Cottage, Palace Street	(21,500)	(21,500)	(9,635)	0	0	11,865	(55.19%)
3019	Estate Management	34,913	34,913	23,232	0	0	(11,681)	(33.46%)
4003	Housing Benefits	(196,025)	(196,025)	(286,118)	0	0	(90,093)	45.96%
4007	War Pensions	11,925	11,925	4,378	0	0	(7,547)	(63.29%)
4009	D.W.P. H.B. Fraud	(1,995)	(1,995)	(1,355)	0	0	640	(32.08%)
4012	Council Tax Benefits	(137,515)	(137,515)	(215,197)	0	0	(77,682)	56.49%
4013	Benefits Administration	33,575	33,575	33,422	0	0	(153)	(0.46%)
1851	Savings Programme	(166,685)	(166,685)	0	0	0	166,685	(100.00%)
	Totals:	75,339	75,339	(83,592)	12,691	130,309	(15,931)	(21.15%)

STRATEGIC DIRECTOR (RESOURCES)

FINANCIAL PERFORMANCE - SUMMARY BY HEAD OF SERVICE - AS AT 31 MARCH 2012

Account Type	Subjective Level	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
0*	Employees Expenses	1,498,508	1,498,508	1,506,614	100,000	0	108,106	7.21%
1*	Premises-related Expenses	469,336	469,336	436,194	0	0	(33,142)	(7.06%)
2*	Supplies and Services	673,522	673,522	691,190	0	130,309	147,977	21.97%
3*	Transport-related Expenses	58,709	58,709	49,206	0	0	(9,503)	(16.19%)
8*	Recharges	(224,551)	(224,551)	(384,086)	0	0	(159,535)	71.05%
9*	Income	(2,400,186)	(2,400,186)	(2,382,710)	(87,309)	0	(69,833)	2.91%
	Totals:	75,338	75,338	(83,592)	12,691	130,309	(15,930)	(21.14%)

HEAD OF HUMAN RESOURCES

FINANCIAL PERFORMANCE - SUMMARY BY HEAD OF SERVICE - AS AT 31 MARCH 2012

Cost Centre	Service Details	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
1800	Establishment Expenses	155,194	155,194	152,405	0	0	(2,789)	(1.80%)
1805	Legal Services	237,778	237,778	231,998	0	0	(5,780)	(2.43%)
1807	Human Resources Services (Client)	300,134	300,134	284,520	0	26,211	10,597	3.53%
1808	Printing Services	44,397	44,397	42,010	0	0	(2,387)	(5.38%)
1823	Members Services	221,983	221,983	213,180	0	0	(8,803)	(3.97%)
1825	Committee Services	94,786	94,786	94,118	0	0	(668)	(0.70%)
	Totals:	1,054,272	1,054,272	1,018,231	0	26,211	(9,830)	(0.93%)

Account Type	Subjective Level	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
0*	Employees Expenses	635,801	635,801	684,975	0	0	49,174	7.73%
2*	Supplies and Services	405,426	405,426	438,695	0	26,211	59,480	14.67%
3*	Transport-related Expenses	23,991	23,991	18,161	0	0	(5,830)	(24.30%)
8*	Recharges	48,098	48,098	48,647	0	0	549	1.14%
9*	Income	(59,045)	(59,045)	(172,246)	0	0	(113,201)	191.72%
	Totals:	1,054,271	1,054,271	1,018,232	0	26,211	(9,828)	(0.93%)

FINANCIAL PERFORMANCE - SUMMARY BY HEAD OF SERVICE - AS AT 31 MARCH 2012

Cost Centre	Service Details	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
1802	Computer Services	572,578	572,578	644,137	0	(1,585)	69,974	12.22%
1804	Financial Services	531,457	531,457	495,766	0	(800)	(36,491)	(6.87%)
1810	Corporate Finance	(556,386)	(556,386)	(733,934)	0	126,366	(51,182)	9.20%
1837	Risk Management	220	220	36	0	0	(184)	(83.64%)
1844	VAT Shelter Arrangement	(218,455)	(218,455)	(122,890)	0	0	95,565	(43.75%)
1847	Procurement	53,723	53,723	52,338	0	0	(1,385)	(2.58%)
3008	Drainage Board Precepts	64,875	64,875	62,258	0	0	(2,617)	(4.03%)
4010	Housing Act Advances	885	885	1,340	0	0	455	51.41%
	Totals:	448,897	448,897	399,051	0	123,981	74,135	16.51%

Account Type	Subjective Level	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
0*	Employees Expenses	950,640	950,640	956,631	0	(50,000)	(44,009)	(4.63%)
1*	Premises-related Expenses	121,320	121,320	113,019	0	0	(8,301)	(6.84%)
2*	Supplies and Services	469,047	469,047	487,290	0	173,981	192,224	40.98%
3*	Transport-related Expenses	22,227	22,227	15,695	0	0	(6,532)	(29.39%)
8*	Recharges	(56,588)	(56,588)	(101,883)	0	0	(45,295)	80.04%
9*	Income	(1,057,748)	(1,057,748)	(1,071,700)	0	0	(13,952)	1.32%
	Totals:	448,898	448,898	399,052	0	123,981	74,135	16.51%

HEAD OF ENVIRONMENTAL SERVICES

FINANCIAL PERFORMANCE - SUMMARY BY HEAD OF SERVICE - AS AT 31 MARCH 2012

Cost Centre	Service Details	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
1816	Depot & Waste - General	93,933	93,933	46,738	46,202	0	(993)	(1.06%)
3001	Food	94,244	94,244	71,811	7,998	0	(14,435)	(15.32%)
3002	Environmental Protection	243,103	243,103	252,071	(26,266)	27,937	10,639	4.38%
3003	Health & Safety At Work Act	94,151	94,151	59,457	20,794	0	(13,900)	(14.76%)
3004	Environmental Health - Housing	157,188	157,188	153,987	5,472	0	2,271	1.44%
3009	Public Cleansing	584,661	584,661	579,997	(40,015)	41,798	(2,881)	(0.49%)
3013	Public Conveniences	81,561	81,561	87,274	(2,924)	1,798	4,587	5.62%
3020	Environmental Services - General	43,370	43,370	25,057	0	3	(18,310)	(42.22%)
3025	Refuse Collection (Black Bin)	401,298	401,298	417,788	(7,750)	0	8,740	2.18%
3026	Recycling Collection (Blue Bin)	211,456	211,456	174,860	0	2,265	(34,331)	(16.24%)
3027	Compostable Collection (Brown Bin)	142,815	142,815	114,328	0	4,000	(24,487)	(17.15%)
3028	Trade Refuse Collection	(42,971)	(42,971)	(75,303)	(3,511)	23,166	(12,677)	29.50%
3029	Household Waste Collection	32,109	32,109	22,106	0	0	(10,003)	(31.15%)
4002	PSR/Disabled Facilites Grants	57,873	57,873	49,921	0	0	(7,952)	(13.74%)
4006	Energy Conservation	53,550	53,550	77,607	0	(23,285)	772	1.44%
5000	Local Licences	(31,273)	(31,273)	(47,088)	0	0	(15,815)	50.57%
	Totals:	2,217,068	2,217,068	2,010,611	0	77,682	(128,775)	(5.81%)

Account Type	Subjective Level	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
0*	Employees Expenses	1,826,497	1,826,497	1,724,415	0	0	(102,082)	(5.59%)
1*	Premises-related Expenses	60,713	60,713	62,023	0	0	1,310	2.16%
2*	Supplies and Services	940,135	940,135	836,686	0	77,682	(25,767)	(2.74%)
3*	Transport-related Expenses	592,246	592,246	601,077	0	0	8,831	1.49%
4*	Contracted Services	820	820	0	0	0	(820)	(100.00%)
8*	Recharges	(18,800)	(18,800)	3,162	0	0	21,962	(116.82%)
9*	Income	(1,184,545)	(1,184,545)	(1,216,754)	0	0	(32,209)	2.72%

Totals: 2,217,066 2,217,0	2,010,609 0	77,682 (1	<mark>28,775)</mark> (5.81%)
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HEAD OF CORPORATE DEVELOPMENT

FINANCIAL PERFORMANCE - SUMMARY BY HEAD OF SERVICE - AS AT 31 MARCH 2012

Cost Centre	Service Details	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
1803	Corporate Services	86,429	86,429	72,237	0	0	(14,192)	(16.42%)
1811	Public Relations	130,303	130,303	128,060	0	(13,193)	(15,436)	(11.85%)
1833	Policy & Performance	179,142	179,142	149,641	0	0	(29,501)	(16.47%)
6000	Overview & Scrutiny	44,640	44,640	41,901	0	0	(2,739)	(6.14%)
	Totals:	440,514	440,514	391,839	0	(13,193)	(61,868)	(14.04%)

Account Type	Subjective Level	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
0*	Employees Expenses	353,084	353,084	375,817	0	0	22,733	6.44%
2*	Supplies and Services	69,635	69,635	34,404	0	(13,193)	(48,424)	(69.54%)
3*	Transport-related Expenses	17,795	17,795	12,221	0	0	(5,574)	(31.32%)
9*	Income	0	0	(30,603)	0	0	(30,603)	
	Totals:	440,514	440,514	391,839	0	(13,193)	(61,868)	(14.04%)

HEAD OF COMMUNITY SERVICES

Cost Centre	Service Details	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
1838	Local Strategic Partnership	7,485	7,485	15,221	0	0	7,736	103.35%
1846	Access to Services	4,093	4,093	3,806	0	0	(287)	(7.01%)
1849	Customer Services	316,380	316,380	316,020	0	0	(360)	(0.11%)
2108	Countryside & Open Spaces	98,973	98,973	84,498	0	7,840	(6,635)	(6.70%)
2109	Childrens Play Areas	37,810	37,810	35,418	0	(9,244)	(11,636)	(30.77%)
2123	Arts & Cultural Activities	51,165	51,165	50,219	0	630	(316)	(0.62%)
2124	Brandon Heritage Centre	0	0	378	0	0	378	
2126	Cultural Services	102,752	102,752	104,268	0	4,513	6,029	5.87%
2127	The Flower Pot	13,718	13,718	14,896	0	0	1,178	8.59%
2128	Sports Development	44,982	44,982	33,951	0	15,951	4,920	10.94%
2130	Palace House	11,985	11,985	45,844	0	0	33,859	282.51%
2131	Palace House Stables	5,294	5,294	4,629	0	0	(665)	(12.56%)
2132	Strategic Tourism	87,441	87,441	67,126	0	27,017	6,702	7.66%
2203	Business Support & Retention	156,174	156,174	139,390	0	(3,174)	(19,958)	(12.78%)
2212	Concessionary Travel	14,437	14,437	(19,850)	0	0	(34,287)	(237.49%)
2217	Youth Development	81,929	81,929	61,722	0	13,000	(7,207)	(8.80%)
2218	Community Partnerships	51,484	51,484	36,398	0	12,695	(2,391)	(4.64%)
2221	Community Development - Red Lodge	17,419	17,419	10,248	0	6,570	(601)	(3.45%)
2225	Mildenhall Bus Station	22,535	22,535	9,933	0	0	(12,602)	(55.92%)
2226	Vibrant Town Centres	144,725	144,725	64,807	0	78,271	(1,647)	(1.14%)
2230	Engaging Communities	101,747	101,747	48,725	0	53,400	378	0.37%
2231	Equality & Diversity	61,012	61,012	52,570	0	0	(8,442)	(13.84%)
3011	Horticulture/Arboriculture	331,338	331,338	333,315	0	0	1,977	0.60%
3018	Markets	(19,030)	(19,030)	(15,168)	0	0	3,862	(20.29%)
4000	CCTV	85,535	85,535	87,507	0	0	1,972	2.31%
4016	Citizens Advice Bureaux	86,591	86,591	106,779	0	0	20,188	23.31%
4022	Crime Reduction Initiatives	142,325	142,325	115,414	0	21,328	(5,583)	(3.92%)
4024	Rockfield Homeless Accommodation	0	0	1,432	0	0	1,432	
4032	Strategic Housing Management	245,939	245,939	172,345	0	50,000	(23,594)	(9.59%)
4033	Homelessness	34,174	34,174	39,341	Ū	0	5,167	15.12%
4034	Other Housing Property (Dwellings)	(4,366)	(4,366)	(6,484)	0	0	(2,118)	48.51%
	Anglia Community Leisure							
2113	Community Centres	13,731	13,731	24,319	0	0	10,588	77.11%
2113	Anglia Community Leisure Trust	846,738	846,738	874,518	0	(3,968)	23,812	2.81%
2130		040,730	040,738	074,018	0	(3,908)	23,012	2.01%
	ACL Sub-Totals:	860,469	860,469	898,837	0	(3,968)	34,400	
	Totals:	3,196,515	3,196,515	2,913,535	0	274,829	(8,151)	(0.25%)

HEAD OF COMMUNITY SERVICES

FINANCIAL PERFORMANCE - SUMMARY BY HEAD OF SERVICE - AS AT 31 MARCH 2012

Account Type	Subjective Level	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
0*	Employees Expenses	1,187,555	1,187,555	1,240,394	0	0	52,839	4.45%
1*	Premises-related Expenses	154,061	154,061	129,652	0	0	(24,409)	(15.84%)
2*	Supplies and Services	1,665,401	1,665,401	1,441,548	0	274,829	50,976	3.06%
3*	Transport-related Expenses	69,288	69,288	58,162	0	0	(11,126)	(16.06%)
4*	Contracted Services	297,765	297,765	292,349	0	0	(5,416)	(1.82%)
8*	Recharges	(50,250)	(50,250)	6,302	0	0	56,552	(112.54%)
9*	Income	(127,306)	(127,306)	(254,869)	0	0	(127,563)	100.20%
	Totals:	3,196,514	3,196,514	2,913,538	0	274,829	(8,147)	(0.25%)

HEAD OF PLANNING

FINANCIAL PERFORMANCE - SUMMARY BY HEAD OF SERVICE - AS AT 31 MARCH 2012

Cost Centre	Service Details	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
1826	Land Charges	(16,051)	(16,051)	(40,345)	17,976	0	(6,318)	39.36%
2000	Development Control	103,997	103,997	146,814	(10,181)	28,669	61,305	58.95%
2001	Building Control	7,688	7,688	79,574	0	0	71,886	935.04%
2209	Planning Policy	296,080	296,080	258,125	(7,795)	39,875	(5,875)	(1.98%)
	Totals:	391,714	391,714	444,168	0	68,544	120,998	30.89%

Account Type	Subjective Level	Total Annual Budget	Profiled Budget to date	Actual Expenditure to date	Committed Expenditure	Reserves Under/(Over) utilisation to date	Over/ (Under) spend to date	% Variance Bud/Exp to date
		£	£	£		£	£	%
0*	Employees Expenses	788,273	788,273	837,402	0	0	49,129	6.23%
2*	Supplies and Services	200,555	200,555	155,624	0	68,544	23,613	11.77%
3*	Transport-related Expenses	39,577	39,577	39,839	0	0	262	0.66%
6*	Refunds	5,000	5,000	11,602	0	0	6,602	132.04%
8*	Recharges	4,207	4,207	5,343	0	0	1,136	27.00%
9*	Income	(645,898)	(645,898)	(605,642)	0	0	40,256	(6.23%)
	Totals:	391,714	391,714	444,168	0	68,544	120,998	30.89%