

## NET SERVICE EXPENDITURE - BY PORTFOLIO HOLDER

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Details	Ref. No:	2011/12 Actual £	2012/13 Approved Budget £	2013/14 Total Budget £	2014/15 Total Budget £	2015/16 Total Budget £
<b>CABINET PORTFOLIOS</b>						
<b>OVERVIEW &amp; SCRUTINY</b>	1	51,477	55,053	55,233	56,053	57,499
<b>RESOURCES, GOVERNANCE &amp; PERFORMANCE</b>	2	2,816,064	2,498,441	2,022,793	1,337,830	1,363,779
<b>ECONOMIC DEVELOPMENT &amp; TOURISM</b>	3	(601,635)	580,652	(250,519)	8,868	(276,389)
<b>PLANNING, HOUSING &amp; TRANSPORT</b>	4	1,820,667	2,060,149	2,129,040	1,761,272	1,796,824
<b>ENVIRONMENT &amp; WASTE</b>	5	2,512,548	2,734,817	2,757,388	2,883,035	2,924,252
<b>HEALTH, LEISURE &amp; CULTURE</b>	6	1,703,189	2,115,930	2,163,441	2,045,868	2,034,686
<b>FAMILIES &amp; COMMUNITIES</b>	7	806,871	1,074,011	981,195	987,820	1,025,297
<b>TOTAL EXPENDITURE OF ALL PORTFOLIOS:</b>		9,109,181	11,119,053	9,858,571	9,080,746	8,925,947
<b>NET TRANSFER TO / (FROM) RESERVES</b>	2	318,202	(135,214)	599,906	1,152,480	(217,189)
<b>NET SERVICE EXPENDITURE AFTER RESERVES:</b>	3	9,427,383	10,983,839	10,458,477	10,233,226	8,708,758
<b>OVERVIEW &amp; SCRUTINY</b>						
Overview & Scrutiny		51,477	55,053	55,233	56,053	57,499
<b>Overview &amp; Scrutiny:</b>	1	51,477	55,053	55,233	56,053	57,499
<b>RESOURCES, GOVERNANCE &amp; PERFORMANCE</b>						
Establishment Expenses		0	0	0	0	0
Office Accommodation		0	0	14,055	0	0
Computer Services		58,823	20,332	0	0	0
Corporate Services		0	0	0	0	0
Financial Services		474	(26,001)	0	0	0
Legal Services		0	0	0	0	0
Human Resources Services (Client)		(16,210)	2,412	0	0	0
Printing Services		0	0	0	0	0
Construction & Property Services		7,699	(8,400)	0	0	0
Corporate Finance		(47,653)	27,203	765,100	99,003	27,245
Corporate Management		1,602,984	1,275,930	910,942	922,197	923,762
Civic Functions		5,485	4,162	3,953	4,028	4,043
Registration of Electors		120,820	116,015	112,597	113,621	114,547
Members Services		264,872	250,017	254,352	259,276	260,872
Election Expenses		100,593	54,400	53,844	54,400	122,311
Committee Services		210,095	201,133	201,097	232,187	233,320
National Non Domestic Rates		(14,088)	(15,486)	(15,851)	(15,741)	(14,635)
Council Tax Administration		331,613	310,746	319,715	313,288	320,153
Health & Safety		0	0	0	0	0
Emergency Planning		31,643	34,869	32,694	31,357	31,097
Non-Distributable Costs		26,556	24,384	28,829	29,660	26,785
Policy & Performance		0	0	0	0	0
NDR Relief		45,362	30,848	21,427	21,435	21,442
Revenues Partnership Operating Account		(15,043)	21,804	0	0	0
VAT Shelter Arrangement		(21,960)	(225,993)	(214,082)	(65,756)	2,520
Procurement		0	0	0	0	0
Savings Programme		0	177,468	(687,498)	(886,268)	(937,768)
Drainage Board Precepts		62,714	62,259	62,248	63,492	63,499
D.W.P. H.B. Fraud		161,287	160,339	159,367	161,646	164,582
<b>Resources, Governance &amp; Performance:</b>	2	2,816,064	2,498,441	2,022,793	1,337,830	1,363,779
<b>ECONOMIC DEVELOPMENT &amp; TOURISM</b>						
Strategic Tourism		228,344	308,133	305,649	309,304	311,109
Industrial Sites		(56,874)	(68,266)	(68,075)	(68,024)	(67,941)
Business Units		(218,282)	(261,593)	(86,591)	213,737	(57,785)
Harvey Adam Enterprise Centre		20,197	(178)	17,773	6,208	7,408
Business Support & Retention		169,079	1,280,858	255,475	211,782	219,620
Town Centres		(589,401)	(544,493)	(537,078)	(537,019)	(536,962)
Shops		(287,774)	(289,852)	(280,737)	(273,334)	(290,771)
Palace Cottage, Palace Street		(1,332)	(21,014)	(13,023)	(12,857)	(21,011)
Vibrant Town Centres		81,675	128,525	106,313	108,549	110,216
Markets		52,733	48,532	49,775	50,520	49,728
<b>Economic Development &amp; Tourism:</b>	3	(601,635)	580,652	(250,519)	8,868	(276,389)

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Details	Ref. No:	2011/12 Actual £	2012/13 Approved Budget £	2013/14 Total Budget £	2014/15 Total Budget £	2015/16 Total Budget £
<b>PLANNING, HOUSING &amp; TRANSPORT</b>						
Land Charges		5,692	(15,797)	(22,201)	(23,701)	(21,294)
Development Control		145,815	339,483	358,106	263,434	273,454
Building Control		139,264	43,785	9,025	8,964	10,025
Planning Policy		417,837	564,776	370,423	375,080	381,485
Car Parks		45,873	87,480	86,805	61,460	61,214
Pocket Car Parks		(6,069)	(6,635)	(6,803)	(6,981)	(7,190)
Environmental Health - Housing		224,189	203,640	201,571	205,091	208,528
Estate Management		425,569	395,016	408,349	416,117	414,798
Housing Act Advances		2,369	2,014	1,024	1,022	1,020
Rockfield Homeless Accommodation		1,431				
The Elms Brandon - Homeless Accommodation		3,386	3,322	9,642	9,642	9,642
Strategic Housing Management		346,996	355,135	608,110	363,903	365,698
Homelessness		52,492	73,809	66,483	68,327	70,086
Other Housing Property (Dwellings)		15,823	14,121	38,507	18,916	29,358
<b>Planning, Housing &amp; Transport:</b>	<b>4</b>	<b>1,820,667</b>	<b>2,060,149</b>	<b>2,129,040</b>	<b>1,761,272</b>	<b>1,796,824</b>
<b>ENVIRONMENT &amp; WASTE</b>						
Depot & Waste - General		0	0	0	0	0
Food		99,996	125,707	120,595	122,801	125,384
Environmental Protection		304,343	272,780	253,962	259,587	264,195
Health & Safety At Work Act		86,089	105,607	100,022	101,790	103,669
Public Cleansing		478,081	575,611	531,404	584,674	591,733
Public Conveniences		112,167	85,436	85,756	87,520	87,486
Environmental Services - General		35,374	28,601	10,003	11,144	11,175
Refuse Collection (Black Bin)		495,724	514,471	526,735	548,123	563,169
Recycling Collection (Blue Bin)		278,746	321,251	396,790	431,638	447,395
Compostable Collection (Brown Bin)		213,896	184,268	211,687	216,367	219,795
Trade Refuse Collection		(44,849)	23,166	(1,158)	7,182	(5,692)
Household Waste Collection		92,175	58,884	61,251	62,995	63,994
PSR/Disabled Facilities Grants		235,324	351,087	359,922	361,093	362,509
Energy Conservation		84,139	59,493	60,315	61,337	63,167
Local Licences		41,343	28,455	40,105	26,781	26,272
<b>Environment &amp; Waste:</b>	<b>5</b>	<b>2,512,548</b>	<b>2,734,817</b>	<b>2,757,388</b>	<b>2,883,035</b>	<b>2,924,252</b>
<b>HEALTH, LEISURE &amp; CULTURE</b>						
Countryside & Open Spaces		117,828	138,968	140,998	144,535	146,895
Childrens Play Areas		64,235	138,089	134,892	138,115	140,320
Lady Wolverton Playingfields		2,120	7,194	4,361	6,789	4,293
Arts & Cultural Activities		63,410	53,175	112,893	53,785	54,227
Brandon Heritage Centre		2,549	743	2,701	1,733	1,717
Cultural Services		187,771	248,445	212,927	215,783	218,290
The Flower Pot		24,007	0	25,396	7,707	7,867
Sports Development		168,738	60,794	44,705	45,539	46,070
Palace House		98,398	17,656	59,041	58,338	58,991
Palace House Stables		(405,929)	5,263	11,091	4,545	4,545
Anglia Community Leisure Trust		1,377,038	1,442,601	1,411,435	1,366,000	1,348,471
Horticulture/Arboriculture		3,003	3,002	3,001	2,999	3,000
<b>Health, Leisure &amp; Culture:</b>	<b>6</b>	<b>1,703,189</b>	<b>2,115,930</b>	<b>2,163,441</b>	<b>2,045,868</b>	<b>2,034,686</b>
<b>FAMILIES &amp; COMMUNITIES</b>						
Public Relations		13,193	(15,761)	0	0	0
Local Strategic Partnership		17,966	0	0	0	0
Access to Services		6,079	0	0	0	0
Customer Services		0	0	0	0	0
Community Centres		38,376	8,112	29,576	17,207	17,589
Concessionary Travel		(16,203)	60,533	65,932	61,359	62,735
Youth Development		85,144	87,834	85,318	86,604	87,910
Community Partnerships		46,988	65,247	49,765	50,432	51,037
Community Development - Red Lodge		22,455	31,792	29,915	30,403	31,208
Mildenhall Bus Station		31,003	28,568	37,198	39,315	37,487
Engaging Communities		58,319	101,275	66,968	68,175	69,246
Equality & Diversity		62,012	66,451	64,768	66,423	68,003
CCTV		101,747	102,213	102,169	103,958	103,988
Housing Benefits		56,803	149,730	32,340	41,899	61,880
War Pensions		4,808	5,437	5,427	5,435	5,442
Council Tax Benefits		17,083	71,242	126,263	127,296	138,645
Benefits Administration		0	0	0	0	0
Citizens Advice Bureau		121,848	84,183	84,163	85,845	84,208
Community Services		485	67,500	67,500	67,500	67,500
Brandon Day Care Centre		2,988	2,996	3,046	3,054	3,061
Crime Reduction Initiatives		135,777	156,659	130,846	132,914	135,357

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<b>Families &amp; Communities:</b>	<b>7</b>	<b>806,871</b>	<b>1,074,011</b>	<b>981,195</b>	<b>987,820</b>	<b>1,025,297</b>

**PPENDIX 1**

<u>2016/17</u>
Total Budget £
58,721
1,336,439
(368,120)
1,806,320
2,981,171
2,006,975
1,071,803
8,893,308
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26,496
948,346
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115,519
263,500
56,213
235,034
(13,301)
327,744
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31,190
24,428
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21,451
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2,523
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(937,768)
63,509
167,492
1,336,439
312,501
(67,922)
(60,276)
3,578
149,092
(536,887)
(283,546)
(21,008)
86,958
49,390
(368,120)

**PPENDIX 1**

2016/17
Total Budget £
(22,450)
278,856
10,894
366,953
53,692
(7,388)
212,654
416,629
1,040
9,642
379,200
71,943
34,655
1,806,320
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128,533
268,985
106,086
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11,261
573,847
449,585
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(11,129)
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27,740
2,981,171
149,339
142,698
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221,891
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46,633
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2,006,975
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0
0
0
17,189
64,509
89,540
51,911
32,093
38,060
71,756
69,619
104,027
81,873
5,451
149,964
0
84,235
67,500
3,070
141,004

**PPENDIX 1**

<u>2016/17</u>
Total Budget £
1,071,803