

## NET SERVICE EXPENDITURE - BY PORTFOLIO HOLDER

ATTA

		<u>2012/13</u>	<u>2013/14</u>	<u>2014/15</u>	<u>2015/16</u>	<u>2016/17</u>
Details	Ref. No:	Actual £	Approved Budget £	Total Budget £	Total Budget £	Total Budget £
<b>CABINET PORTFOLIOS</b>						
<b>OVERVIEW &amp; SCRUTINY</b>	1	52,293	55,233	52,305	54,191	55,479
<b>RESOURCES, GOVERNANCE &amp; PERFORMANCE</b>	2	3,130,055	2,174,297	2,152,257	2,208,443	2,233,353
<b>ECONOMIC DEVELOPMENT &amp; TOURISM</b>	3	(403,866)	99,096	(44,698)	(538,716)	(630,261)
<b>PLANNING, HOUSING &amp; TRANSPORT</b>	4	1,788,855	2,396,938	1,570,947	1,592,741	1,559,682
<b>ENVIRONMENT &amp; WASTE</b>	5	2,802,202	2,797,479	2,365,708	2,587,397	2,566,721
<b>HEALTH, LEISURE &amp; CULTURE</b>	6	1,786,231	2,184,397	1,979,818	1,951,160	1,929,803
<b>FAMILIES &amp; COMMUNITIES</b>	7	655,924	1,272,358	892,930	906,377	975,545
<b>TOTAL EXPENDITURE OF ALL PORTFOLIOS:</b>		9,811,694	10,979,798	8,969,268	8,761,594	8,690,321
<b>NET TRANSFER TO / (FROM) RESERVES</b>	2	359,689	(353,590)	1,269,537	(79,548)	200,869
<b>NET SERVICE EXPENDITURE AFTER RESERVES:</b>	3	10,171,383	10,626,208	10,238,805	8,682,046	8,891,190
<b>OVERVIEW &amp; SCRUTINY</b>						
Overview & Scrutiny		52,293	55,233	52,305	54,191	55,479
<b>Overview &amp; Scrutiny:</b>	1	52,293	55,233	52,305	54,191	55,479
<b>RESOURCES, GOVERNANCE &amp; PERFORMANCE</b>						
Establishment Expenses		0	0	(650)	(650)	(650)
Office Accommodation		0	14,053	(607)	(606)	(606)
Computer Services		3,927	96,072	(52)	(52)	(36)
Corporate Services		71,383	2	0	0	0
Financial Services		5,701	9,997	57	57	58
Legal Services		0	0	0	0	(0)
Human Resources Services (Client)		118,551	19,723	0	0	0
Printing Services		0	0	0	32	(0)
Construction & Property Services		7,657	0	0	0	(46)
Corporate Finance		101,789	765,100	21,399	47,559	21,910
Corporate Management		1,762,208	910,944	1,096,952	1,116,691	1,139,143
Civic Functions		3,696	3,953	3,729	3,802	3,818
Registration of Electors		110,683	112,599	145,435	147,615	151,267
Members Services		264,907	254,353	255,303	258,734	262,210
Election Expenses		58,630	53,849	20,869	55,397	21,074
Committee Services		193,490	201,097	157,463	150,850	150,368
National Non Domestic Rates		(27,271)	(15,850)	(15,846)	(14,635)	(13,303)
Council Tax Administration		303,795	319,716	322,707	323,273	328,727
Health & Safety		(701)	701	(997)	(1,341)	16,036
Emergency Planning		33,849	32,697	29,627	28,392	27,906
Non-Distributable Costs		33,975	28,829	29,298	26,607	24,398
Policy & Performance		0	0	9,567	9,487	8,372
NNDR Relief		11,184	21,427	21,317	21,323	21,331
Revenues Partnership Operating Account		(9,446)	0	(11,326)	(51,063)	(32,005)
VAT Shelter Arrangement		(116,225)	(214,082)	(124,889)	(112,119)	(100,659)
Procurement		(25,001)	25,000	(0)	(0)	(0)
Savings Programme		0	(687,498)	(38,500)	(38,500)	(38,500)
Drainage Board Precepts		64,273	62,247	70,131	73,374	75,382
D.W.P. H.B. Fraud		158,483	159,368	161,270	164,215	167,157
<b>Resources, Governance &amp; Performance:</b>	2	3,130,055	2,174,297	2,152,257	2,208,443	2,233,353
<b>ECONOMIC DEVELOPMENT &amp; TOURISM</b>						
Strategic Tourism		313,138	305,649	243,655	40,674	40,658
Industrial Sites		(66,721)	(68,075)	(68,451)	(68,336)	(68,322)
Business Units		(283,937)	12,659	180,240	(90,795)	(93,380)
Harvey Adam Enterprise Centre		8,420	17,774	13,121	14,365	10,561
Business Support & Retention		193,036	449,101	299,399	304,443	236,835
Town Centres		(420,736)	(537,078)	(558,948)	(558,899)	(558,837)
Shops		(281,916)	(280,737)	(274,419)	(291,868)	(284,655)
Palace Cottage, Palace Street		9,652	(13,023)	19,721	11,348	11,356
Vibrant Town Centres		73,298	163,050	55,629	55,577	31,156
Markets		51,900	49,776	45,356	44,775	44,365
<b>Economic Development &amp; Tourism:</b>	3	(403,866)	99,096	(44,698)	(538,716)	(630,261)

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		2012/13	2013/14	2014/15	2015/16	2016/17
Details	Ref. No:	Actual £	Approved Budget £	Total Budget £	Total Budget £	Total Budget £
<b>PLANNING, HOUSING &amp; TRANSPORT</b>						
Land Charges		(25,077)	(22,202)	(47,828)	(45,100)	(46,297)
Development Control		152,527	446,773	212,773	226,854	236,134
Building Control		140,942	9,024	(57,518)	(55,329)	(52,378)
Planning Policy		384,454	462,920	394,857	326,140	309,584
Car Parks		(11,405)	174,284	(16,075)	(12,889)	(19,270)
Pocket Car Parks		(3,153)	(6,803)	(7,894)	(8,089)	(8,297)
Environmental Health - Housing		205,712	201,573	238,012	243,744	249,560
Estate Management		456,487	408,349	400,688	399,931	401,346
Housing Act Advances		6,473	1,024	862	866	890
Rockfield Homeless Accommodation		9,642	9,642	9,642	9,642	9,642
The Eims Brandon - Homeless Accommodation		329,766	558,112	319,535	371,162	385,370
Strategic Housing Management		98,729	115,735	100,614	102,072	54,372
Homelessness		43,758	38,507	23,281	33,736	39,026
Other Housing Property (Dwellings)		0	0	0	0	0
<b>Planning, Housing &amp; Transport:</b>	<b>4</b>	<b>1,788,855</b>	<b>2,396,938</b>	<b>1,570,947</b>	<b>1,592,741</b>	<b>1,559,682</b>
<b>ENVIRONMENT &amp; WASTE</b>						
Depot & Waste - General		0	0	(69,252)	90,138	7,910
Food Safety		110,792	120,595	133,778	136,941	140,421
Environmental Protection		298,642	270,893	152,747	150,141	152,474
Health & Safety At Work Act		93,008	100,021	77,200	78,441	79,976
Public Cleansing		540,822	531,404	390,322	402,103	413,633
Public Conveniences		102,461	85,756	75,261	76,081	76,147
Environmental Services - General		14,676	10,003	8,249	8,369	8,039
Refuse Collection (Black Bin)		495,811	526,732	1,276,131	1,323,149	1,361,025
Recycling Collection (Blue Bin)		186,002	396,789	53,649	77,754	78,270
Compostable Collection (Brown Bin)		221,025	211,686	42,959	47,814	60,537
Trade Refuse Collection		(30,359)	22,010	(103,703)	(129,717)	(137,448)
Household Waste Collection		46,288	61,251	28,227	28,291	28,264
PSR/Disabled Facilities Grants		618,819	359,922	316,750	317,183	317,214
Energy Conservation		94,346	60,314	15,796	15,853	15,918
Local Licences		9,869	40,103	(32,405)	(35,145)	(35,659)
<b>Environment &amp; Waste:</b>	<b>5</b>	<b>2,802,202</b>	<b>2,797,479</b>	<b>2,365,708</b>	<b>2,587,397</b>	<b>2,566,721</b>
<b>HEALTH, LEISURE &amp; CULTURE</b>						
Countryside & Open Spaces		142,239	141,002	349,128	353,327	359,979
Childrens Play Areas		(116,465)	134,890	99,021	99,765	101,653
Lady Wolverton Playingfields		3,277	4,362	3,528	827	747
Arts & Cultural Activities		356,415	112,894	27,345	25,938	25,859
Brandon Heritage Centre		907	2,701	1,603	1,586	3,594
Cultural Services		256,176	217,927	194,516	198,863	207,720
The Flower Pot		15,324	25,396	7,677	7,773	7,872
Sports Development		52,644	60,656	25,424	24,894	24,800
Palace House		61,067	59,040	58,961	59,656	60,357
Palace House Stables		(334,462)	11,091	4,545	4,545	4,545
Anglia Community Leisure Trust		1,346,089	1,411,438	1,259,837	1,221,902	1,182,071
Horticulture/Arboriculture		3,000	3,000	(51,767)	(47,916)	(49,393)
<b>Health, Leisure &amp; Culture:</b>	<b>6</b>	<b>1,786,231</b>	<b>2,184,397</b>	<b>1,979,818</b>	<b>1,951,160</b>	<b>1,929,803</b>
<b>FAMILIES &amp; COMMUNITIES</b>						
Public Relations		2,948	3,001	0	0	(0)
Customer Services		0	0	(3,499)	(10,099)	(0)
Community Centres		38,789	29,576	21,194	17,590	17,189
Concessionary Travel		56,355	65,932	66,400	64,955	65,601
Youth Development		52,924	91,318	34,722	34,447	34,613
Community Partnerships		40,678	60,465	26,406	26,306	26,547
Community Development - Red Lodge		38,690	29,915	11,088	11,214	11,500
Mildenhall Bus Station		34,649	37,198	38,149	36,049	37,226
Engaging Communities		47,263	116,868	18,538	17,933	17,973
Equality & Diversity		50,211	67,769	22,049	22,155	22,211
CCTV		101,332	102,170	101,714	103,498	103,531
Housing Benefits		(107,987)	32,339	33,801	110,807	188,275
War Pensions		4,507	5,427	3,620	3,626	3,634
Council Tax Benefits		19,846	294,739	288,089	266,856	245,929
Benefits Administration		0	0	(685)	0	0
Citizens Advice Bureaux		109,137	84,162	114,525	83,858	83,862
Community Services		29,412	105,588	67,500	67,500	67,500
Brandon Day Care Centre		3,043	3,046	2,936	2,942	2,950
Crime Reduction Initiatives		134,127	142,845	46,381	46,738	47,003
<b>Families &amp; Communities:</b>	<b>7</b>	<b>655,924</b>	<b>1,272,358</b>	<b>892,930</b>	<b>906,377</b>	<b>975,545</b>

**ACHMENT A**

<b>2017/18</b>
<b>Total Budget £</b>
57,454
2,301,127
(618,438)
1,597,168
2,877,860
1,949,678
1,023,773
9,188,622
(22,040)
9,166,582
57,454
57,454
(654)
(618)
(53)
0
59
0
(0)
0
21,160
1,168,862
3,841
155,346
265,988
21,570
154,672
(12,565)
334,007
15,601
28,195
24,648
8,372
21,342
(24,474)
(90,342)
(0)
(38,500)
77,393
167,277
2,301,127
41,051
(68,308)
(87,584)
10,727
242,502
(558,751)
(284,722)
11,357
31,263
44,027
(618,438)

**ACHMENT A**

<b>2017/18</b>
<b>Total Budget £</b>
(47,404)
248,782
(52,269)
317,720
(24,846)
(8,489)
257,538
401,401
916
9,642
397,799
57,298
39,079
0
1,597,168
280,506
145,023
156,439
82,314
422,102
72,237
7,728
1,403,661
72,933
53,540
(145,346)
28,647
317,258
15,995
(35,176)
2,877,860
367,144
104,156
474
25,936
3,606
215,268
7,987
24,991
61,175
4,545
1,183,613
(49,218)
1,949,678
0
0
17,189
68,220
34,881
26,796
11,501
37,131
18,117
22,363
103,575
258,472
3,645
220,076
0
83,892
67,500
2,961
47,455
1,023,773