recently been concluded. In the circumstances, it is considered appropriate that this policy be considered by Full Council at the first opportunity following agreement with Unison on the new arrangements.

3. Scope

- 3.1 This Pay Policy Statement includes a policy on: -
 - (a) the level and elements of remuneration for each Chief Officer:
 - (b) the remuneration of the lowest paid employees;
 - (c) the relationship between the remuneration of Chief Officers and other officers; and
 - (d) other specific aspects of Chief Officer remuneration, fees and charges and other discretionary payments.
- 3.2 Remuneration in this context is defined widely to include not just pay, but also charges, fees, allowances, benefits in kind, increases in enhancements of pension entitlements and termination payments.

4 Principles

- 4.1 The following principles were agreed with Unison to guide the development of the single pay and reward policy.
 - Single terms and conditions across both workforces
 - Affordable: within the Mid Term Financial Strategy (MTFS)
 - Attractive: to recruit and retain
 - Responsible: maintains reputation
 - Legal: satisfies equality requirement
 - Fair: minimises risk of challenge
 - Drives: new organisational values
 - Rewards excellent performance
 - Manages unacceptable performance; and
 - Capable of achieving collective agreement
- 4.2 The remuneration of Chief Officers has been agreed outside of the collective agreement process and in regard to pay; local arrangements are in place, as agreed by Councils in 2012, when the Joint CEO and the Joint Leadership Team were appointed.

5. Senior Pay

- 5.1 In this policy the senior pay group covers posts in the top three tiers of the organisation. These include the Chief Executive Officer, Directors and Heads of Service.
- 5.2 The Council currently has the following number of posts at this level, 1 x Chief Executive, 2 x Directors, 9 x Heads of Service.