



Performance and Audit Scrutiny Committee 28 November 2011

Review of the Capital Programme

1. Background and Purpose of Report

- 1.1. A formal review of the Council's five year capital programme is undertaken annually as part of the budget setting process. The purpose of this report is to update Members on the results of this work to date, and to seek approval of the updated and rescheduled capital programme, attached at Appendix 1.
- 1.2. Members are asked to scrutinise the updated and rescheduled capital programme at Appendix 1, and recommend its approval by Cabinet as part of the 2012/13 budget setting process.

2. Updated Capital Programme

- 2.1. The capital programme at Appendix 1 has been updated in consultation with the relevant Corporate Directors and Heads of Service, and takes into account approved changes to the programme as well as latest estimates on the timing and scheduling of projects. This is required for budget planning and monitoring purposes, and it also forms a key element of the annual budget paper that is submitted to Members for approval in February each year.
- 2.2. The updated programme also includes proposals for capital expenditure growth, details of which are provided below.
- 2.3. **Capital Investment in Income Generating Schemes**
- 2.4. A number of the income generating ideas proposed in the 2012/13 budget will require some capital investment. These are:
 - a. Car park improvements at Nowton Park (i.e. resurfacing works and marking bays etc.) - in preparation for introduction of charges - will require a capital programme allocation of £80,000 during 2011/12, which is projected to generate additional annual income of up to £35,000 by year three.
 - b. Creation of additional car parking spaces at Hardwick Heath – will require a capital programme allocation of £60,000 during 2012/13, which is projected to generate additional annual income of £25,000.
 - c. Procurement of new exhibits to help generate additional income from the New Heritage initiative – will require investment of £25,000 for new exhibits at Moyses's Hall

and West Stow, which will help support the generation of a projected increase in income of up to £45,000 by year three.

2.5. Funding for Disabled Facilities Grants

- 2.6. In addition to the above proposed capital investments, the attached programme also includes an annual net capital expenditure allocation of £250,000 for 2012/13 to 2014/15 to fund the Council's contribution to the Mandatory Disabled Facilities Grant scheme.
- 2.7. The full capital programme at Appendix 1 therefore represents a robust programme status as at November 2011. The updated programme is to be used within the forthcoming budget setting cycle, not only as the basis for determining future capital expenditure plans, but also (through the Medium Term Financial Strategy) to help determine the extent and timing of associated revenue implications and the directly linked impact on our requirement for DR-IVE savings. Work on the development of the Council's revenue and capital budgets will continue over the next two months. Details of any further proposed changes to the capital programme, including further updates on the timing and scheduling of projects, will be brought to this committee in January 2012.

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| Cost Centre Code | Schemes | Estimate | | | | | Total of Columns £000 |
|------------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|
| | | 2011/12 £000 | 2012/13 £000 | 2013/14 £000 | 2014/15 £000 | 2015/16 £000 | |
| SUMMARY | | | | | | | |
| | Expenditure | | | | | | |
| | Community | 7,517 | 989 | 500 | 500 | - | 9,506 |
| | Economy and Environment | 7,685 | 250 | 250 | 250 | 250 | 8,685 |
| | Chief Executive's | - | - | 1,157 | 1,500 | 1,750 | 4,407 |
| | Total Expenditure | 15,202 | 1,239 | 1,907 | 2,250 | 2,000 | 22,598 |
| | Income | | | | | | |
| | Community | (2,673) | (250) | (250) | (250) | - | (3,423) |
| | Economy and Environment | (5,338) | - | - | - | - | (5,338) |
| | Chief Executive's | - | - | - | - | - | - |
| | Total Income | (8,011) | (250) | (250) | (250) | - | (8,761) |
| | Net expenditure | 7,191 | 989 | 1,657 | 2,000 | 2,000 | 13,837 |
| COMMUNITY | | | | | | | |
| | Improvement Grants | | | | | | |
| C505 | Decent Homes Grants | 15 | | | | | 15 |
| C505 | Decent Home Grants - Government Grant | (15) | | | | | (15) |
| C504 | Discretionary Homes Assistance | 703 | 354 | | | | 1,057 |
| C506 | Disabled Facilities Grants | 562 | 500 | 500 | 500 | | 2,062 |
| C506 | Disabled Facilities - Specified Capital Grant | (270) | (250) | (250) | (250) | | (1,020) |
| | Improvement Grants | 995 | 604 | 250 | 250 | - | 2,099 |
| | Registered Social Landlords - Affordable Housing Schemes | | | | | | |
| C891 | Gypsy and traveller site | 651 | | | | | 651 |
| C891 | Gypsy and traveller site - government funding | (656) | | | | | (656) |
| C570 | Empty homes grants to private owners | 75 | | | | | 75 |
| C569 | Havebury - Bury Road, Chedburgh | 400 | | | | | 400 |
| C572 | Private Sector Hsg Leasing Scheme | 25 | | | | | 25 |
| C572 | Private Sector Hsg Leasing Scheme - S106 contribution | (25) | | | | | (25) |
| C156 | Prospect Row | 23 | | | | | 23 |
| C156 | Prospect Row - S106 contribution | (23) | | | | | (23) |
| C573 | Beetons Cottages, Bury St Edmunds | 75 | | | | | 75 |
| C573 | Beetons Cottages, Bury St Edmunds - S106 contribution | (75) | | | | | (75) |
| C166 | Millfields Way, Haverhill | 96 | | | | | 96 |
| C166 | Millfields Way, Haverhill - S106 contribution | (96) | | | | | (96) |
| C167 | Lethrede Supported Housing | 10 | | | | | 10 |
| C167 | Lethrede Supported Housing - S106 contribution | (10) | | | | | (10) |
| C905 | Provision of Affordable Housing - to be allocated | 304 | | | | | 304 |
| C905 | Provision of Affordable Housing - S106 contribution to be allocated | (209) | | | | | (209) |
| | Registered Social Landlords - Affordable Housing Schemes | 565 | - | - | - | - | 565 |
| | Sustainable Development | | | | | | |
| C450 | Generating Renewable Energy - to be allocated | 44 | | | | | 44 |
| C450 | Generating Renewable Energy - to be allocated - growth area initiatives funding | (44) | | | | | (44) |
| C451 | Nowton Park Visitor Centre | 17 | | | | | 17 |
| C451 | Nowton Park Visitor Centre - growth area initiatives funding | (17) | | | | | (17) |
| C452 | West Stow | 132 | | | | | 132 |
| C453 | Haverhill Depot Storage Building | 57 | | | | | 57 |
| C454 | Haverhill Depot Office Building | 45 | | | | | 45 |
| C455 | BSE Leisure Centre | 115 | | | | | 115 |
| C456 | Haverhill Leisure Centre | 104 | | | | | 104 |
| C457 | Haverhill Council Offices | 106 | | | | | 106 |
| C457 | Haverhill Council Offices - contribution from SCC | (53) | | | | | (53) |
| C458 | West Suffolk House | 72 | | | | | 72 |
| C458 | West Suffolk House - contribution from SCC | (36) | | | | | (36) |
| | Sustainable Development | 542 | - | - | - | - | 542 |
| | Rural Areas | | | | | | |
| C634 | Rural Village Hall, Play Scheme Grants & Rural Initiatives | 102 | | | | | 102 |
| | Theatre and Public Entertainment | | | | | | |
| C743 | The Apex - New Public Venue | 469 | | | | | 469 |
| C743 | Contributions - EEDA(£1.39m);Centros Miller(£1.1m);The Apex reserve (£130k) | (55) | | | | | (55) |
| C165 | The Apex, Furniture & Equipment | 45 | | | | | 45 |
| C168 | The Apex, Improvements £170k | 170 | | | | | 170 |
| C168 | The Apex, Improvements £170k - Reserves | (25) | | | | | (25) |
| | Theatre and Public Entertainment | 604 | - | - | - | - | 604 |
| | Museums | | | | | | |
| C172 | Heritage Review Requirements: Moyses Hall and West Stow new exhibits West Stow Country Park: | | 25 | | | | 25 |
| C263 | CCTV, Shutters, etc | 9 | | | | | 9 |
| | Museums | 9 | 25 | - | - | - | 34 |

| Cost Centre Code | Schemes | Estimate | | | | | Total of Columns £000 |
|------------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|
| | | 2011/12 £000 | 2012/13 £000 | 2013/14 £000 | 2014/15 £000 | 2015/16 £000 | |
| | Community Parks & Open Spaces | | | | | | |
| C627 | Children's Play Equipment - Replacement | 47 | | | | | 47 |
| C170 | Hardwick Heath parking | | 60 | | | | 60 |
| C132 | Abbey Gardens play area | 148 | | | | | 148 |
| C133 | Abbey Gardens footpaths | 6 | | | | | 6 |
| | Community Parks & Open Spaces | 201 | 60 | - | - | - | 261 |
| | Cemeteries | | | | | | |
| C158 | Bury St Edmunds Cemetery footway repairs | 4 | | | | | 4 |
| | Sport & Recreation | | | | | | |
| | Leisure Centres | | | | | | |
| | Bury Leisure Centre | | | | | | |
| C761 | Fire recovery works, cladding & glazing, health suite, DDA & reception | 313 | | | | | 313 |
| | Haverhill Leisure Centre | | | | | | |
| C800 | Improvement works | 74 | | | | | 74 |
| | Leisure Centres | 387 | - | - | - | - | 387 |
| | Nowton Park | | | | | | |
| C791 | All Weather Pitch - new playing surface | 8 | | | | | 8 |
| C171 | Car parking | 80 | | | | | 80 |
| C131 | Visitor centre | 404 | 50 | | | | 454 |
| | Nowton Park | 492 | 50 | - | - | - | 542 |
| | Sport & Recreation | 879 | 50 | - | - | - | 929 |
| | Sports Development & Community Recreation | | | | | | |
| | Haverhill Community Football | | | | | | |
| C747 | Football Foundation and other grants | (64) | | | | | (64) |
| | Haverhill Community Football | (64) | - | - | - | - | (64) |
| | Bury Community Football Project | | | | | | |
| C134 | Relocation Cost | 1,982 | | | | | 1,982 |
| C134 | Football Foundation grant | (1,000) | | | | | (1,000) |
| | Bury Community Football Project | 982 | - | - | - | - | 982 |
| | Bury Community Football Project | | | | | | |
| C571 | Grant to Victory Sports Ground | 25 | | | | | 25 |
| | Sports Development & Community Recreation | 943 | - | - | - | - | 943 |

TOTAL OF COMMUNITY

| | | | | | | |
|---|----------------|--------------|--------------|--------------|----------|----------------|
| Expenditure | 7,517 | 989 | 500 | 500 | - | 9,506 |
| Grants, Contributions & Reserves | (2,673) | (250) | (250) | (250) | - | (3,423) |
| Net Expenditure | 4,844 | 739 | 250 | 250 | - | 6,083 |

ECONOMY AND ENVIRONMENT

| | | | | | | |
|------|--|---------|---|---|---|---------|
| | Haverhill Master Plan | | | | | |
| C199 | Cinema Car Parks | 9 | | | | 9 |
| C164 | Plaza, Haverhill | 60 | | | | 60 |
| C206 | Public transport improvements | 50 | | | | 50 |
| C206 | Public transport improvements - S106 contribution | (50) | | | | (50) |
| | Haverhill Master Plan | 69 | - | - | - | 69 |
| | Conservation of Historic Areas | | | | | |
| C120 | Rural Environment - minor improvement works in villages, etc | 46 | | | | 46 |
| C002 | Other Villages | 2 | | | | 2 |
| | Conservation of Historic Areas | 48 | - | - | - | 48 |
| | Growth Area Initiatives | | | | | |
| C280 | Growth Area Initiatives | 90 | | | | 90 |
| C280 | Growth Area Initiatives - grants | (90) | | | | (90) |
| C281 | Haverhill Golf Course Link Path | 10 | | | | 10 |
| C281 | Haverhill Golf Course Link Path - funding | (10) | | | | (10) |
| C282 | Wilsey Open Space | 25 | | | | 25 |
| C282 | Wilsey Open Space - funding | (25) | | | | (25) |
| C283 | HH Railway Walks - Educ | 7 | | | | 7 |
| C283 | HH Railway Walks - Educ - funding | (7) | | | | (7) |
| C284 | High Street HH Improvements | 750 | | | | 750 |
| C284 | High Street HH Improvements - funding | (750) | | | | (750) |
| C285 | Hanchet End Business Park Loan | 750 | | | | 750 |
| C285 | Hanchet End Business Park Loan - grant | (750) | | | | (750) |
| C286 | Suffolk Business Park Loan | 2,500 | | | | 2,500 |
| C286 | Suffolk Business Park Loan - grant | (2,500) | | | | (2,500) |
| C287 | Millfields Way, Haverhill - housing scheme | 180 | | | | 180 |
| C287 | Millfields Way, Haverhill - housing scheme - funding | (180) | | | | (180) |
| C288 | Clements Primary School Site | 50 | | | | 50 |
| C288 | Clements Primary School Site - funding | (50) | | | | (50) |
| C289 | Lark Valley Path | 137 | | | | 137 |
| C289 | Lark Valley Path - funding | (137) | | | | (137) |

| Cost Centre Code | Schemes | Estimate | | | | | Total of Columns £000 |
|------------------|--|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|
| | | 2011/12 £000 | 2012/13 £000 | 2013/14 £000 | 2014/15 £000 | 2015/16 £000 | |
| C290 | Tollgate Recreation Ground, Bury St Edmunds | 20 | | | | | 20 |
| C290 | Tollgate Recreation Ground, Bury St Edmunds - funding | (20) | | | | | (20) |
| C291 | Oakes Road, Open Space, Bury St Edmunds | 45 | | | | | 45 |
| C291 | Oakes Road, Open Space, Bury St Edmunds - funding | (45) | | | | | (45) |
| C292 | Lake Avenue, Open Space, Bury St Edmunds | 30 | | | | | 30 |
| C292 | Lake Avenue, Open Space, Bury St Edmunds - funding | (30) | | | | | (30) |
| C293 | Spring Lane Nature Reserve | 35 | | | | | 35 |
| C293 | Spring Lane Nature Reserve - funding | (35) | | | | | (35) |
| C294 | Gainsborough Recreation Ground, Bury St Edmunds | 15 | | | | | 15 |
| C294 | Gainsborough Recreation Ground, Bury St Edmunds - funding | (15) | | | | | (15) |
| C295 | Ram Meadow | 10 | | | | | 10 |
| C295 | Ram Meadow - funding | (10) | | | | | (10) |
| | Growth Area Initiatives | - | - | - | - | - | - |
| | Economic Development | | | | | | |
| C792 | Rural areas Community Initiatives Fund | 20 | | | | | 20 |
| C137 | Parkway improvements | 23 | | | | | 23 |
| C137 | Parkway improvements - S106 contribution | (23) | | | | | (23) |
| C129 | Incubation Centre, Suffolk Business Park | 67 | | | | | 67 |
| C136 | Hollands Road Employment Units, Haverhill | 71 | | | | | 71 |
| | Economic Development | 158 | - | - | - | - | 158 |
| | Commercial & Industrial Development | | | | | | |
| C100 | Infrastructure Completion | 15 | | | | | 15 |
| C118 | Tassel Road, Roads and Sewers | 7 | | | | | 7 |
| C121 | Homefield Business Park - new access road | 33 | | | | | 33 |
| C787 | Woodlands | 179 | | | | | 179 |
| | Commercial & Industrial Development | 234 | - | - | - | - | 234 |
| | Property Fund | | | | | | |
| C099 | Acquisition of Key Strategic or Investment Property | 500 | | | | | 500 |
| | Cattle Market Development | | | | | | |
| C391 | Cattle Market Redevelopment, Bury St Edmunds - Car Parking | 14 | | | | | 14 |
| C161 | Chalk Rd - Landscaping Parking Bays | 21 | | | | | 21 |
| C161 | Chalk Rd - Landscaping Parking Bays - contributions | (21) | | | | | (21) |
| | Cattle Market Development | 14 | - | - | - | - | 14 |
| | Administrative Buildings and Depots | | | | | | |
| C248 | Rationalisation of Council Office Buildings | 203 | | | | | 203 |
| C259 | Enhancement of cycle/pedestrian link along Beetons Way | 24 | | | | | 24 |
| C259 | Enhancement of cycle/pedestrian link along Beetons Way - cont from SCC | (11) | | | | | (11) |
| C051 | Haverhill Depot Relocation - short term funding requirement | 6 | | | | | 6 |
| | Administrative Buildings and Depots | 222 | - | - | - | - | 222 |
| | Major Planned Building Maintenance | | | | | | |
| Various | Major Planned Building Maintenance | 770 | 250 | 250 | 250 | 250 | 1,770 |
| | Contribution from building repairs reserve | (362) | | | | | (362) |
| | Major Planned Building Maintenance | 408 | 250 | 250 | 250 | 250 | 1,408 |
| | Highways | | | | | | |
| | Cycle Routes | | | | | | |
| C320 | Cycle Route - Beetons Way | 7 | | | | | 7 |
| C144 | Cycle route signing | 8 | | | | | 8 |
| C144 | Cycle route signing - funded by SCC | (8) | | | | | (8) |
| C148 | Cycle usage: Abbeygate Street | 5 | | | | | 5 |
| C148 | Cycle usage: Abbeygate Street - funded by SCC | (5) | | | | | (5) |
| | Cycle Routes | 7 | - | - | - | - | 7 |
| | Environmental Enhancement | | | | | | |
| C906 | Feasibility Studies - Environmental Enhancement Schemes | 20 | | | | | 20 |
| C143 | St Olaves and Westley Estate precincts | 42 | | | | | 42 |
| C143 | St Olaves and Westley Estate precincts - S106 and Havebury | (42) | | | | | (42) |
| C416 | Housing conts | 72 | | | | | 72 |
| C416 | Environmental Improvement Works, Risbygate Street | | | | | | |
| C416 | Environmental Improvement Works, Risbygate Street - contributions | (14) | | | | | (14) |
| C124 | Cattle Market Redevelopment - TC Management & Enhancement Fund | 250 | | | | | 250 |
| C135 | Town centre public realm works | 324 | | | | | 324 |
| C173 | St Andrews St South access arrangements | 35 | | | | | 35 |
| C892 | St Andrews St South, Risbygate St, Brentgovell St junction | 91 | | | | | 91 |
| C892 | St Andrews St South, Risbygate St, Brentgovell St junction - funded by SCC | (92) | | | | | (92) |
| C154 | St John's Street Arch | 35 | | | | | 35 |
| C154 | St John's Street Arch - S106 contribution | (35) | | | | | (35) |
| C163 | Fornham Road/Station Hill crossing | 2 | | | | | 2 |
| C163 | Fornham Road/Station Hill crossing - S106 contributions | (2) | | | | | (2) |
| | Environmental Enhancement | 686 | - | - | - | - | 686 |

| Cost Centre Code | Schemes | Estimate | | | | | Total of Columns £000 |
|------------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|--------------------------|
| | | 2011/12 £000 | 2012/13 £000 | 2013/14 £000 | 2014/15 £000 | 2015/16 £000 | |
| | Street Furniture | | | | | | |
| C418 | Welcome Signs, for Haverhill | 1 | | | | | 1 |
| C419 | Replacement of Street Furniture | 1 | | | | | 1 |
| | Street Furniture | 2 | - | - | - | - | 2 |
| | Public Transport | | | | | | |
| C426 | Bus Station extension | 18 | | | | | 18 |
| C426 | Bus Station extension - contribution from SCC | (19) | | | | | (19) |
| | Public Transport | (1) | - | - | - | - | (1) |
| | Highways | 694 | - | - | - | - | 694 |

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| TOTAL OF ECONOMY AND ENVIRONMENT |
|---|

| | | | | | | |
|---|---------|-----|-----|-----|-----|---------|
| Expenditure | 7,685 | 250 | 250 | 250 | 250 | 8,685 |
| Grants, Contributions & Reserves | (5,338) | - | - | - | - | (5,338) |
| Net Expenditure | 2,347 | 250 | 250 | 250 | 250 | 3,347 |

| |
|--------------------------|
| CHIEF EXECUTIVE'S |
|--------------------------|

| | | | | | | | |
|------|---|---|---|-------|-------|-------|-------|
| | ICT Software | | | | | | |
| C067 | Asset 4000 Software | | | | | | - |
| | ICT Software | - | - | - | - | - | - |
| | Unallocated Capital Programme Provision from Capital Strategy Report | | | | | | |
| | Provision to be allocated to approved schemes after assessment of revenue costs | - | - | 1,157 | 1,500 | 1,750 | 4,407 |

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|-----------------------------------|
| TOTAL OF CHIEF EXECUTIVE'S |
|-----------------------------------|

| | | | | | | |
|---|---|---|-------|-------|-------|-------|
| Expenditure | - | - | 1,157 | 1,500 | 1,750 | 4,407 |
| Grants, Contributions & Reserves | - | - | - | - | - | - |
| Net Expenditure | - | - | 1,157 | 1,500 | 1,750 | 4,407 |