



Performance and Audit Scrutiny Committee 30 January 2012

Review of the Capital Programme

1. Background and Purpose of Report

- 1.1. A formal review of the Council's capital programme is undertaken annually as part of the budget setting process. The resulting rescheduled and updated programme is used not only to set out the Council's future capital expenditure plans but also (through the Medium Term Financial Strategy) to help determine the extent and timing of associated revenue implications, including the loss of interest on Council capital reserves and the revenue impact of new or updated facilities.
- 1.2. At this Committee's last meeting (November 2011) members considered report C245 which provided an overview of progress being made on that review, including details of income generating ideas requiring capital investment, and future funding requirements for disabled facilities grants. The report indicated that details of any further proposed changes to the capital programme, including further updates on the timing and scheduling of projects, would be brought back to this meeting.
- 1.3. A significant amount of additional work has been undertaken in this area since the November 2011 report. This further work has been prompted by the financial constraints that the Council currently faces and the fact that the Council's existing programme of major capital expenditure is now coming to an end. The review has also sought to address:
 - a. the potential impact of the new capital expenditure projections included in the proposed Leisure Asset Management Plan (AMP) which was considered by the Overview and Scrutiny Committee in October 2011. This identified the need for substantial additional capital expenditure over the next 11 years to maintain and enhance existing leisure facilities and assets; and
 - b. the affordability and sustainability of capital expenditure proposals in the light of the Council's limited available capital reserves and significantly reduced future capital disposals programme, including consideration of appropriate means of funding future capital programme expenditure.

Recommendations

- 1.4. Members are asked to scrutinise the updated and rescheduled capital programme at Appendix A, together with the revised capital strategy (section 3 of the report) and recommend their approval by Cabinet as part of the 2012/13 budget setting process.

2. Updated Capital Programme

- 2.1. The revised capital programme at Appendix A has been updated following a further round of consultations with the relevant Corporate Directors and Heads of Service at which the requirement for (and timing of) all existing and proposed capital expenditure allocations was subject to review. This exercise has resulted in significant changes to the scheduling of capital expenditure over the period of the revised programme. The review has also resulted in the reduction or removal of some budget allocations, based on client departments' assessment of current expenditure requirements in the light of current expenditure constraints. This has included the removal of residual balances on completed schemes, together with a number of small value schemes that should more correctly be classified as maintenance and charged to revenue.
- 2.2. The revised programme also includes provision for an annual programme of capital expenditure in respect of the maintenance and enhancement of the Council's leisure facilities, in accordance with proposals set out in the proposed Leisure Asset Management Plan (AMP) which was considered by the Overview and Scrutiny Committee in October 2011 (C172 refers). The AMP estimated that a sum of up to £500,000 per annum may be required over the next 7 years to maintain and enhance existing assets, but that this represented a worst case figure since it did not take account of savings from any asset disposals or transfers, or the potential for other sources of funding, including developer contributions and other external funding bids. In view of current expenditure constraints, the attached programme includes annual capital budget provisions averaging £320,000 over the period of this programme to assist in the funding of Leisure AMP requirements.
- 2.3. In accordance with proposals contained within the October 2011 Overview and Scrutiny report, it is envisaged that the proposals contained within the Leisure AMP will be incorporated within the Council's corporate asset management process, with expenditure priorities being reviewed and updated on an annual basis. Some Leisure AMP capital expenditure schemes had already been included in the revised capital programme presented to this Committee in November 2011; i.e. income generating schemes in respect of car park improvements at Nowton Park (£80,000), the creation of additional car park spaces at Hardwick Heath (£60,000) and the procurement of new exhibits at Moyses Hall museum and West Stow (£25,000). Further specific capital allocations included in the attached programme for the 2012/13 and 2013/14 financial years include:
- a. Bury Leisure Centre, resurfacing of all weather pitch - £150,000
 - b. Haverhill Leisure Centre, resurfacing of all weather pitch - £150,000
 - c. Clements Park, former school site - £100,000 and
 - d. County Upper School multi use gym area - £15,000
- 2.4. The Leisure AMP also identified a range of significant capital projects from 2017/18, including:
- a. Bury Leisure Centre, plant works, 2018/19 - £1m
 - b. Nowton Park, resurfacing of all weather pitches, 2018/19 - £150,000
 - c. West Suffolk Athletics Arena, resurfacing, 2019/20 - £250,000
 - d. Bury Leisure Centre, investment in new facilities, 2020/21 - £5m
 - e. Haverhill Leisure Centre, investment in new facilities, 2022/23 - £5m
- 2.5. In addition to the capital expenditure requirements set out in the Leisure AMP, the Council are currently also looking at potential expenditure liabilities in respect of street lighting which may result in expenditure of £2.8m over the next 10 years. A further report is being

prepared, which sets out options for the maintenance and replacement of street lighting within the Borough, and will be included in the final capital programme.

3. Revised Capital Strategy – Funding of Capital Programme Expenditure

- 3.1. Under the provisions of the Prudential Code for Capital Finance in Local Authorities, produced by the Chartered Institute of Public Finance and Accountancy (CIPFA), and in accordance with the provisions of the Local Government Act 2003, local authorities are required to demonstrate that their capital expenditure plans are affordable, prudent and sustainable. If there is a danger that these objectives will not be met, then local authorities should take timely remedial action.
- 3.2. Capital expenditure can be financed either from capital receipts and reserves (arising mainly from capital grants and the disposal of assets), the use of revenue budgets and reserves, or by borrowing money (usually from the Public Works Loan Board – PWLB). Under local authority accounting rules, income from the sale of assets (i.e. capital receipts) can only be used to fund capital expenditure, and cannot be used to support revenue expenditure. The use of capital receipts reserves to fund capital expenditure has significantly less impact on the general fund (and thereby Council Tax payers) than other forms of funding as only the loss of interest on the use of these balances is charged to revenue expenditure. By contrast, the use of borrowings to fund capital expenditure would add debt repayment costs to the Council's annual revenue expenditure (i.e. repayment of the principal plus interest).
- 3.3. The Council has been debt free since 1992 and has in the past benefitted from having substantial balances of usable capital reserves. These were attributable to the disposal of land over many years originally purchased under Town Development agreements with the former Greater London Council in both Bury St Edmunds and Haverhill, and to the large scale voluntary transfer in 2002 of the Council's housing stock to Havebury Housing Partnership. These reserves have been used to fund the Council's capital expenditure requirements, and over the past decade in particular have been used to fund a very substantial programme of capital investment which is now coming to an end. As a consequence of this programme, the Council's available capital receipts reserves have been significantly depleted. Furthermore, the Council's programme of asset disposals is also now coming to an end. This raises the prospect that in the medium to long term the Council will run out of usable capital receipts and will once again need to borrow to finance its capital programme requirements.
- 3.4. As at 31 March 2011 the Council's usable capital reserves totalled £8.5m. On the basis of the Council's original approved capital expenditure and disposals programmes for 2011/12, it is estimated that the Council's usable capital receipts reserves would have run out by 2016/17. The substantially revised and rescheduled capital programme at Appendix A seeks to address some of the short and medium term issues regarding the affordability and sustainability of capital expenditure plans and takes into account latest projections on the value and timing of capital receipts as well as the potential for greater use of revenue budgets and reserves to fund future capital programme requirements.
- 3.5. In addition to the changes detailed in section 2 above, the revised capital programme at Appendix A also includes the following assumptions and amendments:
 - a. In September 2005 the Council approved a capital strategy that, following the completion of the Council's major capital expenditure programme, sought to limit future year's net capital expenditure plans to £2m per annum. The attached programme only provides for annual net capital expenditure of £800,000 from 2013/14, which currently includes £250,000 for major building repairs and £550,000 for discretionary homes assistance and disabled facilities grants. Proposals for any

further items of capital expenditure will need to be subject to separate approval, which will include specific consideration and approval of funding arrangements.

- b. Capital expenditure growth of £1.9m (average £320,000 per annum) has been included in the attached capital programme to assist with the funding of the Leisure AMP to 2017/18. As this programme of capital works is to be incorporated within the Council's corporate asset management process, it is proposed that it should be funded by increased annual revenue budget contributions to earmarked reserves (i.e. the Building Repairs Reserves). To this end a growth item of £311,000 is to be included within the 2012/13 budget setting process to accommodate increased contributions to these reserves, of which £297,000 relates specifically to the funding of leisure AMP schemes.

3.6. Appendix B shows the impact of the revised capital expenditure programme on future levels of usable capital reserves for the period 2011/12 to 2017/18, and takes account of the latest projection on the timing and value of capital grants and receipts, together with the proposed increased use of revenue budgets and reserves for the funding of future capital expenditure. This demonstrates that in the short to medium term the proposals set out in this report should enable the Council to maintain levels of usable capital receipts reserves at between £8m to £9m over this period, which is considered to be a prudent level for such reserves. However this approach still does not address the funding of longer term requirements for major capital repairs to key Council assets, including for example the £11m for major repairs and refurbishment of the Council's 2 leisure centres included in the leisure AMP for the period 2020/21 to 2022/23. Consideration of the affordability of these major capital expenditure proposals, including options for funding, will need to be included in the options and investment appraisals for these projects.

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Capital Programme Rephased and Amended

Cost Centre Code	Schemes	Actuals 2010/11	Estimate							Total of Columns
			Adjusted 2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	
		£000	£000	£000	£000	£000	£000	£000	£000	£000
SUMMARY										
	Expenditure									
	Community	5,502	2,943	5,635	1,105	1,115	1,124	1,134	1,144	19,702
	Economy and Environment	1,914	3,270	1,765	2,000	250	250	250	250	9,949
	Chief Executive's	10	12	-	-	-	-	-	-	22
	Total Expenditure	7,426	6,225	7,400	3,105	1,365	1,374	1,384	1,394	29,673
	Income									
	Community	(1,609)	(841)	(3,033)	(555)	(565)	(574)	(584)	(594)	(8,355)
	Economy and Environment	(1,247)	(2,152)	(1,015)	(1,750)	-	-	-	-	(6,164)
	Chief Executive's	-	(12)	-	-	-	-	-	-	(12)
	Total Income	(2,856)	(3,005)	(4,048)	(2,305)	(565)	(574)	(584)	(594)	(14,531)
	Net expenditure	4,570	3,220	3,352	800	800	800	800	800	15,142
COMMUNITY										
	Improvement Grants									
C505	Decent Homes Grants	124								124
C505	Decent Home Grants - Government Grant	(124)								(124)
C568	Decent Homes Plus Grants	98	120	67						285
C568	Decent Homes Plus Grants - Government Grant	(98)	(120)	(67)						(285)
C504	Discretionary Homes Assistance	113	157	300	300	300	300	300	300	2,070
C506	Disabled Facilities Grants	545	562	500	500	500	500	500	500	4,107
C506	Disabled Facilities - Specified Capital Grant	(274)	(270)	(250)	(250)	(250)	(250)	(250)	(250)	(2,044)
	Improvement Grants	384	449	550	550	550	550	550	550	4,133
	Registered Social Landlords - Affordable Housing Schemes									
C891	Gypsy and traveller site	52	21	630						703
C891	Gypsy and traveller site - government funding	(52)	(21)	(635)						(708)
C570	Empty homes grants to private owners			75						75
C569	Havebury - Bury Road, Chedburgh			400						400
C572	Private Sector Hsg Leasing Scheme	50		25						75
C572	Private Sector Hsg Leasing Scheme - S106 contribution	(50)		(25)						(75)
C156	Prospect Row	22	23							45
C156	Prospect Row - S106 contribution	(22)	(23)							(45)
C573	Beetons Cottages, Bury St Edmunds		37	38						75
C573	Beetons Cottages, Bury St Edmunds - S106 contribution		(37)	(38)						(75)
C166	Millfields Way, Haverhill			96						96
C166	Millfields Way, Haverhill - S106 contribution			(96)						(96)
C167	Lethrede Supported Housing	10	10							20
C167	Lethrede Supported Housing - S106 contribution	(10)	(10)							(20)
C905	Provision of Affordable Housing - to be allocated			304						304
C905	Provision of Affordable Housing - S106 contribution to be allocated			(209)						(209)
	Registered Social Landlords - Affordable Housing Schemes	-	-	565	-	-	-	-	-	565
	Sustainable Development									
C450	Generating Renewable Energy - to be allocated			44						44
C450	Generating Renewable Energy - to be allocated - growth area initiatives funding			(44)						(44)

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			Adjusted 2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	
C451	Nowton Park Visitor Centre		17							17
C451	Nowton Park Visitor Centre - growth area initiatives funding		(17)							(17)
C452	West Stow		132							132
C453	Haverhill Depot Storage Building		57							57
C454	Haverhill Depot Office Building		45							45
C455	BSE Leisure Centre		115							115
C456	Haverhill Leisure Centre		104							104
C457	Haverhill Council Offices		106							106
C457	Haverhill Council Offices - contribution from SCC		(53)							(53)
C458	West Suffolk House		72							72
C458	West Suffolk House - contribution from SCC		(36)							(36)
	Sustainable Development	-	542	-	-	-	-	-	-	542
	Closed Circuit Television System									
C184	Cameras and Server			272						272
C184	Contribution from equipment reserve			(272)						(272)
	Closed Circuit Television System	-	-	-	-	-	-	-	-	-
C157	Radio West Suffolk	2								2
	Rural Areas									
C634	Rural Village Hall, Play Scheme Grants & Rural Initiatives	61	27	75						163
	Theatre and Public Entertainment									
C743	The Apex - New Public Venue	3,487	169	200						3,856
C743	Contributions - EEDA(£1.39m);Centros Miller(£1.1m);The Apex reserve (£130k)	(871)	(165)							(1,036)
C165	The Apex, Furniture & Equipment	221	45							266
C165	The Apex, Furniture & Equipment - Reserves	(60)								(60)
C168	The Apex, Improvements £170k		100	70						170
C168	The Apex, Improvements £170k - Reserves		(25)							(25)
	Theatre and Public Entertainment	2,777	124	270	-	-	-	-	-	3,171
	Museums									
	Heritage Review Requirements:									
C799	Building Changes - Moyses Hall	14								14
C172	Moyses's Hall and West Stow new exhibits			25						25
	Museums	14	-	25	-	-	-	-	-	39
	Community Parks & Open Spaces									
C627	Children's Play Equipment - Replacement		7							7
C182	Children's Play Equipment - Nowton Park		30							30
C142	Castle playing fields, Haverhill	1								1
PROVISION	Children's Play Equipment - Haverhill Recreation Ground				70					70
	Contribution from building repairs reserve				(70)					(70)
PROVISION	Clements Park (Former school site)			100						100
PROVISION	Clements Park (Former school site) - contribution			(100)						(100)
PROVISION	County Upper School multi use games area (MUGA)			15						15
	Contribution from building repairs reserve			(15)						(15)
C170	Hardwick Heath parking			60						60
C132	Abbey Gardens play area	32	148							180
	Community Parks & Open Spaces	33	185	60	-	-	-	-	-	278

Capital Programme Rephased and Amended

Cost Centre Code	Schemes	Actuals 2010/11	Estimate						Total of Columns
			Adjusted 2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	
		£000	£000	£000	£000	£000	£000	£000	£000

Capital Programme Rephased and Amended

Cost Centre Code	Schemes	Actuals 2010/11 £000	Estimate						Total of Columns £000	
			Adjusted 2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000		2017/18 £000
	Cemeteries									
C158	Bury St Edmunds Cemetery footway repairs	2								2
	Community Centres									
C159	Vehicle - mobile youth centre	17								17
C159	Vehicle - mobile youth centre - grant	(17)								(17)
	Community Centres	-	-	-	-	-	-	-	-	-
	Sport & Recreation									
	Leisure Centres									
	Bury Leisure Centre									
PROVISION	<i>Bury Leisure Centre all weather pitch</i>			140	10					150
	<i>Contribution from building repairs reserve</i>			(140)	(10)					(150)
C761	Fire recovery works, cladding & glazing, health suite, DDA & reception	54	313							367
C782	Improvement works - excluding equipment	33								33
	Haverhill Leisure Centre									
PROVISION	<i>Haverhill Leisure Centre all weather pitch</i>			142	8					150
	<i>Contribution from building repairs reserve</i>			(142)	(8)					(150)
C800	Improvement works	(14)	42							28
	Leisure Centres	73	355	-	-	-	-	-	-	428
	Nowton Park									
C171	Car parking		80							80
C131	Visitor centre	51	404	50						505
	Nowton Park	51	484	50	-	-	-	-	-	585
	Sport & Recreation	124	839	50	-	-	-	-	-	1,013
	Sports Development & Community Recreation									
	Haverhill Community Football									
C747	Relocation Cost	511								511
C747	Football Foundation and other grants	(31)	(64)							(95)
	Haverhill Community Football	480	(64)	-	-	-	-	-	-	416
	Bury Community Football Project									
C134	Relocation Cost	16		1,982						1,998
C134	Football Foundation and other grants/contributions			(1,000)						(1,000)
	Bury Community Football Project	16	-	982	-	-	-	-	-	998
	Leisure asset management									
PROVISION	<i>Schemes to be identified</i>				217	315	324	334	344	1,534
	<i>Contribution from building repairs reserve</i>				(217)	(315)	(324)	(334)	(344)	(1,534)
	Leisure asset management	-	-	-	-	-	-	-	-	-
C571	Grant to Victory Sports Ground	-		25						25
	Sports Development & Community Recreation	496	(64)	1,007	-	-	-	-	-	1,439

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			Adjusted 2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	
		£000	£000	£000	£000	£000	£000	£000	£000	£000
TOTAL OF COMMUNITY										
	Expenditure	5,502	2,943	5,635	1,105	1,115	1,124	1,134	1,144	19,702
	Grants, Contributions & Reserves	(1,609)	(841)	(3,033)	(555)	(565)	(574)	(584)	(594)	(8,355)
	Net Expenditure	3,893	2,102	2,602	550	550	550	550	550	11,347
ECONOMY AND ENVIRONMENT										
	Haverhill Master Plan									
C200	Haverhill Cinema	20								20
C199	Cinema Car Parks	1								1
C197	Accommodation works Haverhill Cinema	(8)								(8)
C164	Plaza, Haverhill	20	5							25
C209	Queen Street enhancements	32								32
C209	Queen Street enhancements - contributions (Tesco £300k/SCC £190k)	(32)								(32)
	Haverhill Master Plan	33	5	-	-	-	-	-	-	38
	Conservation of Historic Areas									
C120	Rural Environment - minor improvement works in villages, etc	(5)	46							41
C002	Other Villages		3							3
C003	Buildings at Risk - conservation grants	2								2
	Conservation of Historic Areas	(3)	49	-	-	-	-	-	-	46
	Growth Area Initiatives									
C280	Growth Area Initiatives		90							90
C280	Growth Area Initiatives - grants		(90)							(90)
C281	Haverhill Golf Course Link Path	25	10							35
C281	Haverhill Golf Course Link Path - funding	(25)	(10)							(35)
C282	Wilsey Open Space		25							25
C282	Wilsey Open Space - funding		(25)							(25)
C283	HH Railway Walks - Educ		7							7
C283	HH Railway Walks - Educ - funding		(7)							(7)
C284	High Street HH Improvements			750						750
C284	High Street HH Improvements - funding			(750)						(750)
C285	Hanchet End Business Park Loan		750							750
C285	Hanchet End Business Park Loan - grant		(750)							(750)
C286	Suffolk Business Park Loan		750		1,750					2,500
C286	Suffolk Business Park Loan - grant		(750)		(1,750)					(2,500)
C287	Millfields Way, Haverhill - housing scheme			180						180
C287	Millfields Way, Haverhill - housing scheme - funding			(180)						(180)
C288	Clements Primary School Site			50						50
C288	Clements Primary School Site - funding			(50)						(50)
C289	Lark Valley Path		137							137
C289	Lark Valley Path - funding		(137)							(137)
C290	Tollgate Recreation Ground, Bury St Edmunds		20							20
C290	Tollgate Recreation Ground, Bury St Edmunds - funding		(20)							(20)
C291	Oakes Road, Open Space, Bury St Edmunds		45							45
C291	Oakes Road, Open Space, Bury St Edmunds - funding		(45)							(45)
C292	Lake Avenue, Open Space, Bury St Edmunds		30							30
C292	Lake Avenue, Open Space, Bury St Edmunds - funding		(30)							(30)
C293	Spring Lane Nature Reserve			35						35

Capital Programme Rephased and Amended

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			Adjusted 2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000		2017/18 £000
C293	Spring Lane Nature Reserve - funding			(35)						(35)
C294	Gainsborough Recreation Ground, Bury St Edmunds		15							15
C294	Gainsborough Recreation Ground, Bury St Edmunds - funding		(15)							(15)
C295	Ram Meadow		10							10
C295	Ram Meadow - funding		(10)							(10)
	Growth Area Initiatives	-	-	-	-	-	-	-	-	-
	Economic Development									
C792	Rural areas Community Initiatives Fund	22	20							42
C137	Parkway improvements		23							23
C137	Parkway improvements - S106 contribution		(23)							(23)
C136	Hollands Road Employment Units, Haverhill	194	71							265
C152	Menta training/business centre, 2 Hollands Road, Haverhill	40								40
C152	Menta training/business centre, 2 Hollands Road, Haverhill - contributions (EEDA £100k, LABGI £30k)	(40)								(40)
	Economic Development	216	91	-	-	-	-	-	-	307
	Commercial & Industrial Development									
C100	Infrastructure Completion	21	15							36
C102	Millfields Way access road	2								2
C118	Tassel Road, Roads and Sewers	1	7							8
C121	Homefield Business Park - new access road		33							33
	Commercial & Industrial Development	24	55	-	-	-	-	-	-	79
	Property Fund									
C099	Acquisition of Key Strategic or Investment Property			500						500
	Cattle Market Development									
C391	Cattle Market Redevelopment, Bury St Edmunds - Car Parking	264								264
C433	Cycle Stands at Cattle Market	2	11							13
C433	Cycle Stands at Cattle Market - S106 contribution	(2)	(11)							(13)
C161	Chalk Rd - Landscaping Parking Bays	24								24
C161	Chalk Rd - Landscaping Parking Bays - contributions	(24)								(24)
	Cattle Market Development	264	-	-	-	-	-	-	-	264
	Administrative Buildings and Depots									
C248	Rationalisation of Council Office Buildings	24								24
C051	Haverhill Depot Relocation - short term funding requirement	(6)								(6)
	Administrative Buildings and Depots	18	-	-	-	-	-	-	-	18
	Major Planned Building Maintenance									
Various	Major Planned Building Maintenance		408	250	250	250	250	250	250	1,908
	Contribution from building repairs reserve	(11)	(175)							(186)
C140	Blanchard Planter St Mary's Sq	10								10
C255	Asbestos Management	1								1
	Major Planned Building Maintenance	-	233	250	250	250	250	250	250	1,733
	Parking Services									
	Cleales Site, Haverhill									
C330	Car parking & rear service road	8								8
C330	Contribution from car parks reserve	(8)								(8)

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			Adjusted 2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000		2017/18 £000
C162	Land School Yard East & West	780								780
C162	Land School Yard East & West - contribution from Centros	(744)								(744)
C893	School Yard Car Parks	38								38
C893	School Yard Car Parks	(38)								(38)
	Parking Services	36	-	-	-	-	-	-	-	36
	Highways									
	Cycle Routes									
C144	Cycle route signing	9								9
C144	Cycle route signing - funded by SCC	(9)								(9)
	Cycle Routes	-	-	-	-	-	-	-	-	-
	Traffic Management									
C429	£1.2m WS College Access	13								13
C403	Mobility works, Bury and Haverhill	9								9
	Traffic Management	22	-	-	-	-	-	-	-	22
	Environmental Enhancement									
C906	Feasibility Studies - Environmental Enhancement Schemes		20							20
C143	St Olaves and Westley Estate precincts	55	3							58
C143	St Olaves and Westley Estate precincts - S106 and Havebury Housing conts	(55)	(3)							(58)
C416	Environmental Improvement Works, Risbygate Street	1	72							73
C416	Environmental Improvement Works, Risbygate Street - contributions	(1)	(14)							(15)
C427	St Andrews St Sth	41								41
C427	St Andrews St Sth - S278 contribution	(41)								(41)
C124	Cattle Market Redevelopment - TC Management & Enhancement Fund		250							250
C130	Central Walk	1								1
C135	Town centre public realm works	73	324							397
C135	Town centre public realm works - LABGI	(59)								(59)
C173	St Andrews St South access arrangements		35							35
C405	Environmental Enhancement - St Johns Street	1								1
C411	Completion of Works Southgate Corridor	21								21
C417	Jubilee Walk & Bus Station	11								11
C417	Jubilee Walk & Bus Station sec 106 contrn	(11)								(11)
C892	St Andrews St South, Risbygate St, Brentgovel St junction - funded by SCC		(1)							(1)
C155	Nelson Road	2								2
C155	Nelson Road - S106 contribution	(2)								(2)
C154	St John's Street Arch	4	35							39
C154	St John's Street Arch - S106 contribution	(4)	(35)							(39)
C147	Pedestrian crossing - West Road	(3)								(3)
C147	Pedestrian crossing - West Road - funded by SCC	3								3
C163	Fornham Road/Station Hill crossing	144								144
C163	Fornham Road/Station Hill crossing - S106 contributions	(144)								(144)
	Environmental Enhancement	37	686	-	-	-	-	-	-	723
	Street Furniture									
C419	Replacement of Street Furniture	19								19
	Street Furniture	19	-	-	-	-	-	-	-	19

Capital Programme Rephased and Amended

Cost Centre Code	Schemes	Actuals 2010/11 £000	Estimate							Total of Columns £000
			Adjusted 2011/12 £000	2012/13 £000	2013/14 £000	2014/15 £000	2015/16 £000	2016/17 £000	2017/18 £000	
	Public Transport									
C426	Bus Station extension	1								1
C426	Bus Station extension - contribution from SCC		(1)							(1)
	Public Transport	1	(1)	-	-	-	-	-	-	-
	Highways	79	685	-	-	-	-	-	-	764
TOTAL OF ECONOMY AND ENVIRONMENT										
	Expenditure	1,914	3,270	1,765	2,000	250	250	250	250	9,949
	Grants, Contributions & Reserves	(1,247)	(2,152)	(1,015)	(1,750)	-	-	-	-	(6,164)
	Net Expenditure	667	1,118	750	250	250	250	250	250	3,785
CHIEF EXECUTIVE'S										
	ICT Software									
C067	Asset 4000 Software	10								10
	ICT Software	10	-	-	-	-	-	-	-	10
	Website									
C183	Website refresh and review		12							12
C183	Contribution from reserve		(12)							(12)
	Website	-	-	-	-	-	-	-	-	-
TOTAL OF CHIEF EXECUTIVE'S										
	Expenditure	10	12	-	-	-	-	-	-	22
	Grants, Contributions & Reserves	-	(12)	-	-	-	-	-	-	(12)
	Net Expenditure	10	-	-	-	-	-	-	-	10

										Appendix B	
Capital Expenditure and Disposal Programme - Impact on Capital Reserves											
			2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	Total of Columns	
			£000	£000	£000	£000	£000	£000	£000	£000	£000
	Capital Reserve Opening Balance		(8,583)	(9,079)	(9,533)	(9,340)	(9,630)	(9,830)	(9,030)	(9,030)	(8,583)
	Total Expenditure		6,225	7,400	3,105	1,365	1,374	1,384	1,394	1,394	22,247
	Total Income (grants and contributions)		(3,005)	(4,048)	(2,305)	(565)	(574)	(584)	(594)	(594)	(11,675)
	Capital Receipts - Disposals Programme		(3,716)	(3,806)	(607)	(340)	(1,000)	-	-	-	(9,469)
	Growth Area Initiatives - Loans Repaid					(750)					(750)
	Capital Reserve Closing Balance		(9,079)	(9,533)	(9,340)	(9,630)	(9,830)	(9,030)	(8,230)	(8,230)	(8,230)