

FOREST HEATH DISTRICT COUNCIL**FINANCIAL PERFORMANCE REPORT - AS AT 31 DECEMBER 2013****HEADS OF SERVICE SUMMARY**

Portfolio Details	Budget for Year £	YEAR TO DATE			YEAR END FORECAST	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
HEAD OF ECONOMIC DEVELOPMENT & GROWTH	212,566	123,804	150,478	26,674	205,140	(7,426)
HEAD OF HR & ORGANISATIONAL DEVELOPMENT	228,516	169,163	174,391	5,228	233,745	5,229
HEAD OF PLANNING & REGULATORY SERVICES	706,687	429,092	315,380	(113,712)	687,977	(18,710)
HEAD OF LEGAL & DEMOCRATIC SERVICES	737,656	556,843	563,858	7,015	761,396	23,740
HEAD OF POLICY, STRATEGY, COMMS & CUSTOMERS	764,025	570,054	464,469	(105,586)	654,440	(109,586)
HEAD OF HOUSING	383,358	318,931	297,950	(20,981)	358,876	(24,482)
HEAD OF LEISURE, CULTURE & COMMUNITIES	1,815,118	1,357,900	1,379,887	21,987	1,837,100	21,982
HEAD OF WASTE, STREET SCENE, PROPERTY & GND MA	185,128	184,103	124,849	(59,254)	70,875	(114,253)
HEAD OF RESOURCES & PERFORMANCE	1,101,646	2,075,403	2,214,134	138,731	1,340,376	238,730
CORPORATE HEADINGS	453,386	483,185	410,080	(73,105)	380,281	(73,105)
NET POSITION BEFORE INTEREST AND MRP	6,588,086	6,268,478	6,095,475	(173,003)	6,530,205	(57,881)
Net Interest Paid / Received	(517,280)	(387,960)	(302,340)	85,620	(517,280)	0
Minimum Revenue Provision (MRP)	150,250	0	0	0	150,250	0
NET POSITION AFTER INTEREST AND MRP	6,221,056	5,880,518	5,793,135	(87,383)	6,163,175	(57,881)

FOREST HEATH DISTRICT COUNCIL

FINANCIAL PERFORMANCE REPORT - AS AT 31 DECEMBER 2013

HEAD OF SERVICE: ECONOMIC DEVELOPMENT GROWTH

Cost Centre and Service Details	Budget for Year £	YEAR TO DATE			YEAR END FORECAST	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Strategic Tourism	73,289	53,525	37,163	(16,362)	45,827	(27,462)
Business Support & Retention	84,172	29,470	83,725	54,255	118,427	34,255
Vibrant Town Centres	55,105	40,809	29,590	(11,219)	40,886	(14,219)
GRAND TOTALS	212,566	123,804	150,478	26,674	205,140	(7,426)

HEAD OF SERVICE: HUMAN RESOURCES & ORGANISATIONAL DEVELOPMENT

Cost Centre and Service Details	Budget for Year £	YEAR TO DATE			YEAR END FORECAST	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Human Resources Services (Client)	216,460	160,871	163,977	3,106	219,567	3,107
Health & Safety	12,056	8,292	10,414	2,122	14,178	2,122
GRAND TOTALS	228,516	169,163	174,391	5,228	233,745	5,229

HEAD OF SERVICE: PLANNING & REGULATORY SERVICES

	YEAR TO DATE	YEAR END FORECAST
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Cost Centre and Service Details	Budget for Year £	Over/(Under)			Forecast	
		Budget to date £	Spend to date £	Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Land Charges	(65,519)	(43,545)	(59,587)	(16,042)	(68,589)	(3,070)
Development Control	454	(6,568)	(109,307)	(102,739)	(26,395)	(26,849)
Building Control	(5,648)	(9,086)	5,347	14,433	25,814	31,462
Planning Policy	236,344	168,947	189,760	20,813	264,157	27,813
Food Safety	87,529	55,599	53,187	(2,412)	85,117	(2,412)
Environmental Protection	198,194	138,861	115,794	(23,067)	175,128	(23,066)
Health & Safety At Work Act	68,012	43,211	41,550	(1,661)	66,351	(1,661)
Environmental Health - Housing	152,586	94,851	84,008	(10,843)	141,743	(10,843)
Environmental Services - General	4,361	3,271	21,218	17,947	22,308	17,947
PSR/Disabled Facilities Grants	58,554	31,325	24,920	(6,405)	52,149	(6,405)
Local Licences	(28,180)	(29,884)	(51,509)	(21,625)	(49,805)	(21,625)
GRAND TOTALS	706,687	446,982	315,380	(131,602)	687,977	(18,710)

HEAD OF SERVICE: LEGAL & DEMOCRATIC SERVICES

Cost Centre and Service Details	Budget for Year £	YEAR TO DATE			YEAR END FORECAST	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Legal Services	225,749	164,223	207,116	42,893	259,742	33,993
Printing Services	43,299	35,117	31,875	(3,242)	40,057	(3,242)
Civic Functions	3,000	2,910	483	(2,427)	573	(2,427)
Registration of Electors	73,761	62,028	39,202	(22,826)	83,560	9,799
Members Services	221,001	164,249	163,543	(706)	220,295	(706)
Election Expenses	29,695	22,453	29,252	6,799	36,494	6,799
Committee Services	96,144	72,108	59,538	(12,570)	76,574	(19,570)
Overview & Scrutiny	45,007	33,755	32,849	(906)	44,101	(906)

GRAND TOTALS**737,656****556,843****563,858****7,015****761,396****23,740****HEAD OF SERVICE: POLICY, STRATEGY COMMUNICATIONS & CUSTOMERS**

Cost Centre and Service Details	Budget for Year £	<u>YEAR TO DATE</u>			<u>YEAR END FORECAST</u>	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Public Relations	97,700	73,275	52,702	(20,573)	73,127	(24,573)
Policy & Performance	203,305	150,615	86,120	(64,495)	138,810	(64,495)
Customer Services	370,003	277,441	258,010	(19,431)	350,572	(19,431)
Concessionary Travel	22,029	14,805	20,924	6,119	28,148	6,119
Equality & Diversity	49,710	37,039	27,078	(9,961)	39,749	(9,961)
Mildenhall Bus Station	21,278	16,879	19,635	2,756	24,034	2,756
GRAND TOTALS	764,025	570,054	464,469	(105,586)	654,440	(109,586)

HEAD OF SERVICE: HOUSING

Cost Centre and Service Details	Budget for Year £	<u>YEAR TO DATE</u>			<u>YEAR END FORECAST</u>	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Energy Conservation	51,974	38,417	16,302	(9,996)	22,859	(29,115)
Citizens Advice Bureaux	82,865	82,862	85,778	3,154	85,781	2,916
Strategic Housing Management	173,833	135,297	129,889	(2,968)	168,424	(5,409)
Homelessness	58,390	43,792	31,297	834	42,395	(15,995)
Other Housing Property (Dwellings)	16,296	18,563	34,684	809	39,417	23,121
GRAND TOTALS	383,358	318,931	297,950	(20,981)	358,876	(24,482)

HEAD OF SERVICE: LEISURE, CULTURE & COMMUNITIES

Cost Centre and Service Details	Budget for Year £	YEAR TO DATE			YEAR END FORECAST	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Countryside & Open Spaces	111,766	86,957	79,963	(6,994)	104,771	(6,995)
Childrens Play Areas	16,733	15,233	20,867	5,634	22,367	5,634
Community Centres	13,965	9,975	56,776	46,801	60,766	46,801
Arts & Cultural Activities	46,419	37,480	27,692	(9,788)	36,630	(9,789)
Brandon Heritage Centre	2,200	1,650	40	(1,610)	590	(1,610)
Cultural Services	86,753	62,219	83,486	21,267	108,019	21,266
The Flower Pot	20,423	15,317	2,652	(12,665)	7,758	(12,665)
Sports Development	30,291	18,320	10,682	(7,638)	22,653	(7,638)
Palace House	19,720	14,790	40,041	25,251	44,971	25,251
Palace House Stables	5,400	4,050	691	(3,359)	2,041	(3,359)
Anglia Community Leisure Trust	875,852	653,868	652,986	(882)	874,969	(883)
Youth Development	72,442	52,105	48,475	(3,630)	68,813	(3,629)
Community Partnerships	38,284	25,030	15,381	(9,649)	28,635	(9,649)
Community Development - Red Lodge	18,999	13,828	15,982	2,154	21,152	2,153
Engaging Communities	52,816	29,836	18,433	(11,403)	41,412	(11,404)
Horticulture/Arboriculture	302,154	238,450	227,730	(10,720)	291,434	(10,720)
Community Services	0	0	0	0	0	0
Crime Reduction Initiatives	100,901	78,792	78,010	(782)	100,119	(782)
GRAND TOTALS	1,815,118	1,357,900	1,379,887	21,987	1,837,100	21,982

HEAD OF SERVICE: WASTE, STREET SCENE, PROPERTY & GROUNDS MAINTENANCE

Cost Centre and Service Details	Budget for Year £	YEAR TO DATE			YEAR END FORECAST	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £

Office Accommodation	248,759	197,111	174,758	(22,353)	226,406	(22,353)
Construction & Property Services	283,276	199,336	202,025	2,689	285,965	2,689
Depot & Waste - General	85,366	64,532	45,232	(19,300)	66,066	(19,300)
Lady Wolverton Playingfields	(7,315)	(5,653)	(7,955)	(2,302)	(9,617)	(2,302)
Industrial Sites	(80,145)	(75,515)	(71,899)	3,616	(76,529)	3,616
Business Units	(680,869)	(418,459)	(424,651)	(6,192)	(687,061)	(6,192)
Harvey Adam Enterprise Centre	(9,701)	5,378	(19,356)	(24,734)	(34,435)	(24,734)
Town Centres	(559,966)	(380,800)	(289,884)	90,916	(469,050)	90,916
Shops	(294,300)	(218,641)	(224,399)	(5,758)	(300,058)	(5,758)
Car Parks	(242,584)	(166,006)	(202,067)	(36,061)	(303,644)	(61,060)
Pocket Car Parks	(11,707)	(8,848)	(9,015)	(167)	(11,874)	(167)
Palace Cottage, Palace Street	(21,500)	(10,125)	20,288	30,413	8,913	30,413
	0	0	0	0	0	0
Public Cleansing	573,906	413,683	416,623	2,940	576,846	2,940
Public Conveniences	71,565	41,655	59,190	17,535	89,099	17,534
Markets	(20,182)	(10,584)	(5,944)	4,640	(15,542)	4,640
Estate Management	36,488	26,686	56,343	29,657	66,145	29,657
Refuse Collection (Black Bin)	395,206	292,269	262,037	(30,232)	364,974	(30,232)
Recycling Collection (Blue Bin)	253,869	207,809	128,260	(79,549)	144,321	(109,548)
Compostable Collection (Brown Bin)	91,656	76,235	61,236	(14,999)	76,657	(14,999)
Trade Refuse Collection	(48,605)	(146,663)	(162,503)	(15,840)	(64,445)	(15,840)
Household Waste Collection	33,971	23,353	30,024	6,671	40,642	6,671
CCTV	87,940	77,350	86,506	9,156	97,096	9,156
GRAND TOTALS	185,128	184,103	124,849	(59,254)	70,875	(114,253)

HEAD OF SERVICE: RESOURCES & PERFORMANCE

Cost Centre and Service Details	Budget for Year £	YEAR TO DATE			YEAR END FORECAST	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Establishment Expenses	143,761	72,871	69,933	(2,938)	140,823	(12,764)

Computer Services	547,489	506,892	506,892	0	547,489	(32,980)
Financial Services	442,513	328,393	314,125	(14,268)	428,254	0
Corporate Finance	200,077	515,150	515,150	0	200,077	(2,314)
National Non Domestic Rates	(79,997)	4,611	444	(4,167)	(84,164)	0
Council Tax Administration	4,440	3,865	968	(2,897)	1,543	0
NNDR Relief	21,000	0	0	0	21,000	0
Revenues Partnership Operating Account	691,831	617,239	617,239	0	691,831	0
VAT Shelter Arrangement	(214,550)	0	163,000	(163,000)	(51,550)	163,312
Procurement	55,531	39,362	39,362	0	55,531	3,037
Savings Programme	(389,685)	252,616	252,616	0	(389,685)	4,851
Drainage Board Precepts	61,795	61,795	61,795	0	61,795	0
Housing Benefits	(313,120)	(253,117)	(253,117)	0	(213,120)	49,999
War Pensions	5,000	0	0	0	5,000	0
D.W.P. H.B. Fraud	(2,050)	(1,541)	(1,541)	0	(2,050)	0
Council Tax Benefits	(106,584)	(106,254)	(106,253)	1	(106,584)	0
Benefits Administration	34,195	33,521	33,521	0	34,195	0
GRAND TOTALS	1,101,646	2,075,403	2,214,134	138,731	1,340,376	238,730

CORPORATE HEADING

Cost Centre and Service Details	Budget for Year £	YEAR TO DATE			YEAR END FORECAST	
		Budget to date £	Spend to date £	Over/(Under) Spend to date £	Forecast Spend £	Forecast Over/(Under) Spend £
Corporate Services	6,539	2,554	0	(2,554)	3,985	(2,554)
Corporate Management	426,671	461,347	392,687	(68,660)	358,011	(68,660)
Emergency Planning	20,176	19,284	17,393	(1,891)	18,285	(1,891)
GRAND TOTALS	453,386	483,185	410,080	(73,105)	380,281	(73,105)