

Summary of Major Budget Changes

The following table details the major changes from the current budget process between the original 2016/17 forecast budget and the final proposed 2016/17 budget.

Description	2016/17 £'000 Pressure/ (Saving)
Budget gap, as per 2015/16 Budget setting process	688
<i>Additional Budget Pressures identified April - September 2015:</i>	
Recycling tipping charges (blue bins) following changes in worldwide commodity prices	21
Budget pressure item in respect of loss of building control income recognising loss in market share	45
Loss of VAT shelter income through the VAT sharing arrangement with Flagship	100
Timing of the Sam Alper development in Newmarket	41
Reduction in Organic Waste (Brown Bin) Recycling Credits from Suffolk County Council	163
Revised Budget Gap, as reported to Performance and Audit Scrutiny Committee 24 September 2015	1,058
<i>Budget Pressures identified during the 2016/17 process:</i>	
Additional pressure from finance settlement	80
Changes identified from review of Planning Income budgets	32
NNDR changes are as a result of the impact of RPI change and profiling of renewable energy projects on Business Rates Retention	201
Increase in NNDR appeals provision	112
Project Management - review of resources	25
<u>Budget saving proposals</u>	
<i>Income Generation</i>	
ARP bailiffs and trading company services	(27)
Further third party occupancy at College Heath Road offices	(10)
Waste Services General	(53)
Mitigate Building Control overspend/reduction income through increasing market share, changes in fee levels	(46)
Rent a Roof	(84)
Rental income	(27)
Charging regime for Brown Bin Collections in order to mitigate reduction in recycling credits from Suffolk County Council	(163)
<i>Changes in Budget Assumptions</i>	
Budget assumption change - 1% for pay inflation	(30)
Budget assumption change for car parking to reflect current and future volumes in Newmarket	(23)
<i>Efficiencies and Other Savings</i>	
Business Process Re-Engineering (BPR) - release of staffing capacity following efficiencies created through process redesign	(88)
Contract efficiencies including ICT supplies and services	(60)
Further staffing changes including service changes and vacancy management	(47)
Reduced contribution to Self Insured Fund	(25)

Description	2016/17 £'000 Pressure/ (Saving)
Reduction in Leisure Trust Management fee - subject to negotiations with Abbeycroft Leisure	(50)
Review of previously unallocated grant funding	(51)
Supplies and services savings, including around 5% reduction on all supplies and services budgets	(52)
Use of Guineas Office Newmarket	(20)
Housing Benefit Changes	(150)
Vehicles savings including fuel	(37)
Recycling rebate from Suffolk Waste Partnership	(41)
Collection Fund - Improved Recovery	(54)
Funding for Project Posts from earmarked reserves	(104)
Fund increased NNDR appeals provision from Business Rate Reserve	(112)
Increase in Rural Services Delivery Grant on confirmation of settlement	(16)
Other minor budget changes	(7)
<i>Review of Reserves and Balances - post Finance Settlement</i>	
Funding loss of Council Tax Freeze Grant from Risk & Recession Reserve, partly offset by increase in Rural Services Delivery Grant	(13)
Reduction of General Fund balance to policy level of £2M	(118)
Final Budget Gap	0