

|   | 2021 to             | 2022 to      | 2023 to      | 2024 to      |
|---|---------------------|--------------|--------------|--------------|
|   | 2022                | 2023         | 2024         | 2025         |
|   | Pressure / (saving) |              |              |              |
|   | £000                | £000         | £000         | £000         |
| <b>Savings requirement - February 2020 budget process</b>   | <b>696</b>          | <b>1,077</b> | <b>1,390</b> | <b>1,816</b> |
| <b>Assumption changes/pressures - as reported to Performance and Audit Scrutiny Committee (PASC) on 28 January 2021</b>   |                     |              |              |              |
| <b>Changes in Income expectations</b>   |                     |              |              |              |
| Increased car park income at country parks, offset by impact in the transfer of management responsibilities and associated income stream for Robert Boby Way, Bury St Edmunds                                       | (12)                | (12)         | (12)         | (12)         |
| Increase in rental income from industrial units linked to council portfolio   | (56)                | (56)         | (56)         | (41)         |
| Increase in rental income from town centres linked to council portfolio   | (43)                | (44)         | (44)         | (44)         |
| Reduced assumptions around Planning Application fees, reflecting historical trends  | 116                 | 116          | 116          | 116          |
| Re-profiling of income expectations for vehicle workshop opening and service offer  | 100                 | 0            | 0            | 0            |
| Reduced income expectations from refuse recycling performance payments, linked to demand  | 29                  | 29           | 29           | 29           |
| Reduced expectations (reversal of February 2020 increase) from Solar Farm income as a result of current market rate values. The spike in income in 2019 to 2020 linked to market values considered to be a one off. | 180                 | 180          | 180          | 180          |
| Increased Feed-in tariff income as a result of energy saving initiatives  | (13)                | (13)         | (13)         | (13)         |
| Reduced cash investment income as a result of lower market rates (linked to base rate)  | 90                  | 90           | 90           | 90           |
| <b>Salary and staff-related changes</b>   |                     |              |              |              |
| Pay inflation (See report PAS/WS/20/019 for further details)  | 300                 | 306          | 312          | 318          |
| Other employee changes, offset by reserve changes below. Linked to Housing and Homelessness posts primarily - funded then by government grant   | 270                 | 228          | 237          | 246          |
| Reserve funding of employee changes   | (462)               | (324)        | (324)        | (333)        |
| Investing in our growth agenda capacity - last year of funding 2021 to 2022. (See report PAS/WS/20/019 for further details)   | 0                   | 795          | 812          | 829          |
| <b>Changes in Expenditure Budgets</b>   |                     |              |              |              |
| Increased bank charges as a result of end of discount period  | 25                  | 25           | 25           | 25           |
| Increased trade waste tipping charges as a result of inflationary rises and alignment to income assumptions   | 50                  | 138          | 162          | 185          |
| Increase in Waste and Street Scene Agency Staff for 2021/22   | 72                  | 0            | 0            | 0            |

|  | 2021 to             | 2022 to | 2023 to | 2024 to |
|--|---------------------|---------|---------|---------|
|  | 2022                | 2023    | 2024    | 2025    |
|  | Pressure / (saving) |         |         |         |
|  | £000                | £000    | £000    | £000    |
| Additional waste service delivery costs - investment in new Haverhill Waste Transfer Station project   | 150                 | 150     | 150     | 150     |
| Increase in spare parts linked to vehicle workshop   | 20                  | 20      | 20      | 20      |
| Change in funding for Private Sector Renewal Grants, now funded from capital Disabled Facilities Grant allocation  | (100)               | (100)   | (100)   | (100)   |
| Savings in Anglia Revenues Partnership running costs, linked to saving initiatives and expansion of the enforcement service to cover Civil Parking Enforcement | (103)               | (133)   | (114)   | (114)   |
| Increase in members locality budgets for 2021 to 2022 in order to support COVID-19 spend   | 32                  | 0       | 0       | 0       |
| Reserve funding for additional locality budget COVID-19 spend  | (32)                | 0       | 0       | 0       |
| <b>Housing Benefits</b>  |                     |         |         |         |
| Housing Benefits decrease in overpayments recoverable linked to the roll out of Universal Credits and additional upfront checks in applications.               | 384                 | 375     | 367     | 359     |
| Use of Housing Benefits Equalisation reserve to offset above   | (286)               | (200)   | (108)   | 0       |
| Rent Rebates increase in subsidy received  | (98)                | (94)    | (89)    | (84)    |
| <b>COVID-19</b>  |                     |         |         |         |
| Net changes/pressures as a result of COVID-19, see main budget setting report  | 1,173               | 92      | 0       | 0       |
| Fund pressure relating to Non-HRA temporary accommodation from COVID-19/Homelessness reserve   | (184)               | (92)    | 0       | 0       |
| <b>Projects</b>  |                     |         |         |         |
| Net savings from revised project borrowing assumptions - relates to various projects   | (148)               | (134)   | (139)   | (144)   |
| <b>Collection Funds (See report PAS/WS/20/019 for further details - values updated to reflect latest position)</b>   |                     |         |         |         |
| Council Tax 2020 to 2021 collection fund deficit (3 year spread)   | 40                  | 30      | 30      | 0       |
| Council Tax base reduction   | 247                 | 257     | 266     | 276     |
| Business Rates 2020 to 2021 collection fund deficit (3 year spread)  | 5,619               | 5,426   | 5,426   | 0       |
| Additional S31 grant received in 2020 to 2021 and set aside in reserve to fund deficit   | (5,619)             | (5,426) | (5,426) | 0       |
| General Fund Replenishment - 2020 to 2021 expected deficit   | 1,424               | 0       | 0       | 0       |
| <b>Settlement</b>  |                     |         |         |         |

|  | 2021 to             | 2022 to      | 2023 to      | 2024 to      |
|--|---------------------|--------------|--------------|--------------|
|  | 2022                | 2023         | 2024         | 2025         |
|  | Pressure / (saving) |              |              |              |
|  | £000                | £000         | £000         | £000         |
| Use of New Homes Bonus including additional sum for 2021 to 2022 put into Strategic Priority and MTFS reserve (see report PAS/WS/20/019 for further details)                               | (700)               | (487)        | 0            | 0            |
| Use of Business Rates Retention Scheme growth - 2020 to 2021 only. Value of scheme uncertain beyond April 2022. (See report PAS/WS/20/019 for further details)                             | (1,550)             | 0            | 0            | 0            |
| Revenue Support Grant rolled forward for one year  | (200)               | 0            | 0            | 0            |
| Rural Services Delivery Grant rolled forward for one year  | (181)               | 0            | 0            | 0            |
| Business Rates Retention Baseline funding frozen for 2021 to 2022  | 77                  | 78           | 80           | 81           |
| Lower Tier Services Grant new for 2021/22  | (193)               | 0            | 0            | 0            |
| Local Authority (LA) COVID-19 Support Grant further tranche for 2021 to 2022   | (872)               | 0            | 0            | 0            |
| Contribute LA COVID-19 Support Grant to reserve to be available for impact of COVID-19 beyond £1 million provision   | 872                 | 0            | 0            | 0            |
| Local Council Tax Support Grant new for 2021 to 2022   | (216)               | 0            | 0            | 0            |
| Additional Town and Parish Council Support for 2022 to 2023  | 65                  | 0            | 0            | 0            |
| Estimated Sales, Fees and Charges Compensation for the first quarter of 2022 to 2023   | (220)               | 0            | 0            | 0            |
| Other minor budget changes   | (34)                | (85)         | (75)         | (52)         |
| <b>Net balance as reported to PASC - 28 January 2021</b>   | <b>709</b>          | <b>2,212</b> | <b>3,192</b> | <b>3,783</b> |
| <b>Other changes made after PASC report:</b>   |                     |              |              |              |
| Public Sector Decarbonisation - anticipated savings in electrical energy following £1.4 million external funding bid (supported by £0.4 million match funding from invest to save reserve) | (44)                | (53)         | (53)         | (53)         |
| Vacancy Management/ Restructure/Growth Posts review  | (540)               | (1,030)      | (1,360)      | (1,360)      |
| Provision to bring General Fund balance up to £5m policy level (see Section 151 report - appendix C)   | 82                  | 0            | 0            | 0            |
| Start of Transformation Programme, savings delivered in 2021 to 2022 (majority on-going).  | (207)               | (160)        | (160)        | (160)        |
| Adjust Business Rates Retention (BRR) forecasts to reflect government NNDR1 return for 2021 to 2022, and amended consumer price indexation across the MTFS                                 | (100)               | 81           | 142          | 205          |
| Impact negated through contribution (to)/from reserves of above BRR forecasts  | 100                 | (81)         | (142)        | (205)        |
| Business Rates 2020 to 2021 collection fund deficit (3 year spread) - reprofiling of spread above to reflect recently confirmed government regulations                                     | 10,301              | (4,644)      | (4,644)      | 0            |

|  | 2021 to<br>2022            | 2022 to<br>2023 | 2023 to<br>2024 | 2024 to<br>2025 |
|--|----------------------------|-----------------|-----------------|-----------------|
|  | <b>Pressure / (saving)</b> |                 |                 |                 |
|  | <b>£000</b>                | <b>£000</b>     | <b>£000</b>     | <b>£000</b>     |
| Additional Section 31 grant received in 2020 to 2021 and set aside in reserve to fund Business Rates collection fund deficit above | (10,301)                   | 4,644           | 4,644           | 0               |
| <b>Net Balance</b>   | <b>0</b>                   | <b>969</b>      | <b>1,619</b>    | <b>2,210</b>    |